2018

If Rumors Were Horses

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Against the Grain

"Linking Publishers, Vendors and Librarians"

ISSN: 1043-2094

Trends in the Health Sciences and Biomedical Sciences Information Landscape

by **Ramune K. Kubilius** (Collection Development / Special Projects Librarian, Galter Health Sciences Library & Learning Center, Northwestern University Feinberg School of Medicine) <r-kubilius@northwestern.edu>

Responding to encouragement from *ATG* editors, every few years, an opportunity arises to invite colleagues from the health sciences library community to share their insights.¹ In a series of articles, the contributors provide a view of the landscape. What are health sciences libraries (or their larger institutions) "building" (acquiring, collecting, licensing) these days? Where have health sciences librarians' skills and interests led (or where could they potentially lead)? What services are being offered? In 2018, some of the eight contributions build on themes touched upon in previous *ATG* health sciences special issue compilations, while others reflect on new or different themes. This issue addresses technology, metadata, special library services (taxonomy, peer review), health literacy, One Health, eBooks, new medical school libraries, and institutional repositories.

In 2011, **Stephanie Kerns** addressed "Medical Education and Mobile Technology: The Next 100 Years." In this special issue, **Jason Lilly** and **Kellie Kaneshiro** overview technology and libraries, not limiting themselves to mobile technology or technology tied to medical curricula. Library Director **Gabriel Rios**, answered some questions in a May 2018 **NEJM LibraryHub** posting (<https://libraryhub.nejm.org/>) on "Dipping a Toe into Emerging Technologies." The authors continue the thread, overviews a few products, services, trends in technology medical libraries provide (or might want to have), addressing also the questions of who is requesting them (and for what purpose), as well as who is paying.

Joelen Pastva and **Tony Olson** overview changes, trends, and changes for cataloging and metadata in health sciences libraries. The work of this unit and its

team involves collection management, cataloging, as well as metadata services that help ensure and enhance health sciences resource management, access, and discovery. There are increasingly more and varied applications for these skills and services.

In the 2014 special issue, **Mary A. Hyde** wrote "Health Association Libraries: The Spackle Needed for Member Societies." In this issue, **David Bender** also hones in on special librarians' contributions to their parent organizations, but as an "embedded" librarian rather than one working in a full-service, more "traditional" library. Playing off the use of "accidental" as used in the titles of books by special librarians **Affelt** and **Hedden**,² he

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If Rumors Were Horses

Look! **Katina's** granddaughter, **Porter**, is already writing her first novel. Must be in the genes.

Greetings everyone! Happy hot summer! So much exciting and sad news this time.

Our friend and colleague, **Martha Whittaker** passed away on May 31st at 8:04AM, with her daughter **Gretchen Mueller** and her husband **Christopher Mueller** at her side. **Martha** was seminal in the development of the **Fiesole Retreats** and the **Charleston Conference**. She was recently a judge in the **Fast Pitch competition** in 2015. **Martha** retired in January 2018 from her position as **Manager of Sales at the American Society for Microbiology** in Washington DC, a post she held for five years. She also served as **Director for Content Management at Gelman Library, George Washington University**

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From Your (beach-loving) Editor:

I am constantly amazed at all the creativity in libraries and publishing. Thank you all for allowing me to be your editor! Even though I love the beach, I have really enjoyed reading this health sciences issue of *ATG*.

Ramune Kubilius has done her usual bang up job guest editing this issue on **trends in the health sciences information landscape**. There are articles by **Jason Lilly** and **Kellie Kaneshiro** (emerging technologies and cats), **Joelen Pastva** and **Tony Olson** (cataloging and metadata workflow changes), **David Bender** (alternative librarianship), **Katherine Chew** (doctorspeak), **Pamela Rose** (One Health), **Jie Li** and **Geneva R. Staggs** (ebook package subscription models), **Elizabeth Lor-**

beer (the born digital medical library), **Daniel Kipnis** and **Lisa Palmer** (medical institutional repositories).

Our **Op Ed** this time is about **love and the smart-phone**. Are you smitten too? **Jim O'Donnell** is always keeping us on our toes so **Back Talk** is about disintegrated library systems as separate from the integrated library systems. **Scott Plutchak** talks about people and their organizations. We are gratified to have **Antje Mays** back with a new column about the future.

Our interviews this time are with **Nancy Percival**, the sales director at **Prenax**, **Richard Landry** of **Data Planet**, which has recently been acquired by **SAGE**, and **Beth Marhanka** of the **Maker Hub** at **Georgetown University**. We have many Profiles of people, a few of companies and libraries.

Our review section includes **Briefly Noted** by **Bryan Dillon**, **Booklover** by **Donna Jacobs**, **Collecting to the Core** by **Ann Doherty** and **Susan Swogger**, and **Wryly Noted** by **John Riley**. Our **Cases of Note** deals with screenwriting and movies. **Lolly** does her usual thorough job of answering knotty copyright questions.

Bob Holley is concerned about the future of the **ALA Midwinter meeting**, **Myer Kutz** looks back at publishing memories regarding acquisitions, **Tom's Oregon Trails** is about the art of reading, **Corey** is into supply chains and a new squirrel picture. **Carol Campbell** and **Lindsay Johnson** describe a session about tracking perpetual rights and **Biz of Digital** is doubling up.

Meanwhile, I am heading out to visit the beach! Happy last days of summer! Love, **Yr. Ed.** 🌴

Letters to the Editor

Send letters to <kstrauch@comcast.net>, phone or fax 843-723-3536, or snail mail: **Against the Grain**, Post Office Box 799, Sullivan's Island, SC 29482. You can also send a letter to the editor from the **ATG Homepage** at <http://www.against-the-grain.com>.

Dear Editor:

As a new member of the **Charleston Conference** team, I just wanted to express my appreciation for the opportunity to be part of a generous, thoughtful community that strives to stimulate meaningful discussions, enrich the profession, and facilitate collaboration between a wide range of practitioners (librarians, vendors, publishers, etc.). Prior to this new role, I had only engaged with conferences as an attendee. I had never thought much about the vision and dedication it takes to curate great content and navigate the logistical complexities. Having seen the process from a new angle, I can honestly say it is a labor of love. I have already learned so much from you, **Leah**, **Beth**, and **Tom**!

Courtney McAllister (Electronic Resources Librarian, The Citadel) <C.McAllister@alumni.umw.edu> 🐾

Rumors from page 1

in DC (2008-2013), as **Director of Marketing for Serials Solutions** in Seattle (2006-2007), as **Vice President for Marketing for Blackwell's Book Services** in Portland, Oregon and Oxford UK (1998-2006), as **General Manager for The UnCover Company** in Denver (1989-1998), as serials librarian at the **University of Colorado at Boulder** (1985-1998), and as reference librarian at the **University of Illinois at Urbana-Champaign** (1984-1985) and the **University of Wyoming** (1973-1984). Donations may be made to the **Colorado Music Festival and Center for Musical Arts**, 200 East Baseline Road, Lafayette, CO 80026, or to **TRU Community Care**, 2594 Trailridge Drive East, Lafayette, CO 80026. May she rest in peace.

<https://www.legacy.com/obituaries/daily-camera/obituary.aspx?n=martha-whittaker&pid=189250828>

This is from an obit in **PW** published June 15, 2018 by **Andrew Albanese**. — “**Elsevier** officials have announced that **Karen Hunter**, who retired in 2010 as **Elsevier's** Senior VP of Global Academic and Customer Relations, has died. **Hunter**, who was born in 1945 and died May 31, officially retired in 2010 (although she continued to consult for **Elsevier**) after

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AGAINST THE GRAIN DEADLINES VOLUME 30 & 31 — 2019-2020

2018 Events	Issue	Ad Reservation	Camera-Ready
Charleston Conference	November 2018	08/16/18	09/06/18
ALA Midwinter	Dec. 2018-Jan. 2019	11/08/18	11/26/18
2019 Events	Issue	Ad Reservation	Camera-Ready
Annual Report, ACRL	February 2019	01/03/19	01/17/19
MLA, SLA, Book Expo	April 2019	02/21/19	03/14/19
ALA Annual	June 2019	04/04/19	04/25/19
Reference Publishing	September 2019	06/13/19	07/11/19
Charleston Conference	November 2019	08/15/19	09/05/19
ALA Midwinter	Dec. 2019-Jan. 2020	11/07/19	11/25/19

FOR MORE INFORMATION CONTACT

Toni Nix <justwrite@lowcountry.com>; Phone: 843-835-8604; Fax: 843-835-5892; USPS Address: P.O. Box 412, Cottageville, SC 29435; FedEx/UPS ship to: 398 Crab Apple Lane, Ridgeville, SC 29472. 🐾

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Trends in the Health Sciences ... from page 1

writes how he came to his current professional undertakings in a professional association. He describes the creation and application of controlled vocabularies, indexing, and other activities that support diverse publishing and knowledge management projects of the health professional association, **RSNA**. The **Radio-logical Society of North America** annually hosts the world's largest medical meeting in Chicago, IL, has 54,000 members from 136 countries across the globe (<http://www.rsna.org/AboutRSNA.aspx>, viewed 6/5/2018), and is responsible for producing a wide array of professional and continuing education resources as well as tools.

A matter of continuing attention is health literacy of communities (including patients and the public), and that includes roles for libraries. In 2017, the **National Network of Libraries of Medicine/National Library of Medicine (NNLM/NLM)** South Central Region (<https://nml.gov/scr>) offered webinars entitled "How to Make the Case for Integrating Health Literacy Throughout Your Organization" and "Partnering with Community Health Workers." In this **ATG** issue, **Katherine Chew** overviews information outreach activities, services, and

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a remarkable four-decade career in scholarly publishing. She joined **Elsevier** in 1976 and ushered in many pioneering initiatives, including projects that led to the development of **Elsevier's** flagship ScienceDirect. And despite the discord between **Elsevier** and the library community over the years, **Hunter** always stood out, and was deeply admired and valued by librarians. 'Relations between academic publishers and research libraries have often gone through difficult times,' notes a remembrance on the **Elsevier** website, 'and, uniquely among publishing executives, **Karen** was able to genuinely communicate and negotiate.' **Karen** attended the very first **Fiesole Retreat** in Italy in 1999. She was an incredible woman — a librarian, an administrator, and a humanist. We all loved her. May she rest in peace.

<https://www.publisher-weekly.com/pw/by-topic/industry-news/Obituary/article/77259-obituary-elsevier-s-karen-hunter.html>

Switching gears, **CU Boulder Provost Russell Moore** has named the awesome **Robert H. McDonald** as **Dean of University Libraries**. **McDonald**, who currently serves

as associate dean for research and technology strategies and librarian at **Indiana University**, will assume the post on Aug. 1, 2018. "I want to welcome **Robert** to **CU Boulder**," said **Moore**. "He will bring new ideas and sensibilities to the vital work in research, information storage, dissemination and archiving done by our outstanding network of libraries. I look forward to his working with our exceptionally talented University Libraries faculty and staff in creating new ways for our campus community to succeed." **Robert's** research interests include technology

What a happy baby! Pictured here is **Rebecca Lenzini's** newest grandson **Emory**.

Beth Bernhardt (Principal Director of the **Charleston Conference**) is over the moon about the arrival of her first granddaughter, **Laurel Elizabeth Hodan**, born on June 11. A sleeping beauty for sure!

management and integration of lean and agile frameworks, data preservation, learning ecosystems, data cyberinfrastructure and big data analytics. "I have long admired the **University of Colorado Boulder's** reputation for original thinking and innovative research. I am honored by this appointment and grateful to have

the opportunity to join the wonderful **CU** community of faculty, staff and students," said **McDonald**. "I look forward to working alongside the talented library faculty and staff to build on a legacy of excellence in research libraries." **McDonald** earned his master of library and information science degree at the **University of South Carolina** and holds a master of music degree from the **University of Georgia**. He succeeds **James "Jim" Williams**, who served as dean of libraries from 1988 to 2017. The post has been held on an interim basis by **Leslie Reynolds** since June 2017. "Leslie has been an incredible asset to the libraries and to my leadership team, and I appreciate all she has done and will

do for our university. I also wish to thank the dean of libraries search committee chair **Terri Fiez**, members of the search committee and our dedicated library staff for their help and guidance in this search," said **Moore**.

<https://www.colorado.edu/today/2018/04/30/provost-names-robert-h-mcdonald-dean-university-libraries>

Moving right along, the incredibly charming **Duncan Smith**, the co-founder and general manager of **NoveList**, created and led a team

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The (Not So) Accidental ... from page 20

we would develop alternative taxonomies to better fit the needs of the editorial and publishing projects of **RSNA**. To create this new journal-based taxonomy, we began with the RadLex terms that are actually found in journal content and used that structure as the framework for the new taxonomy. This new taxonomy is updated on a regular basis with terminology that is unique to journal content. What that means in practice is that I read each issue of *Radiology* and *RadioGraphics* and identify the new and up-and-coming terms that are making their way into the radiologic lexicon and add them to the taxonomy.

This understanding that one size does not fit all has been taken several steps further. Just as RadLex does “fit” with journal content, the taxonomy for journal content does not “fit” with other content-tagging projects **RSNA** has initiated. We decided to start tagging the Continuing Education (CE) courses,¹⁰ but the journal-based taxonomy of 9,000+ is just far too detailed for the CE catalog. We have over 20,000 journal articles in the journals database but only a couple hundred CE courses at any given time, so we created a 150-term taxonomy that provides a sufficient level of detail for the small number of CE documents.

Without my presence, it may very well have been the case that **RSNA** would be using a 45,000-term taxonomy to tag the CE articles. This is not an indictment of the organization, but rather a caution against what can happen if an organization does not have a true information professional on hand to identify and guide information organizational needs. Thankfully for me and **RSNA**, the organization understood this situation and created the position of ontology manager.

Peer Review

Last, but not least, my library skills have been put to further use with the addition of peer reviewer management tasks to my workload. All of the content of our journals is peer reviewed, and it is the role of the peer review managers ensure that the manuscripts are read by qualified reviewers. While much of my job involves cataloging skills, peer review management is far more akin to reference work. The manuscript has a need, and that is to find the proper reviewer. However, just like real-life patrons, it often takes some wheedling to find out what the topic of a manuscript really is. Authors identify reviewer terms, but more often than not, the terms selected are not as accurate as they could be. Similarly, the reviewers have selected terms to describe their expertise, but those are not always accurate either, so the peer review manager has to identify the real topic of the manuscript and match it with a reviewer who is really an expert in that area.

Conclusion

Thus, whether you call it cataloging or semantic enrichment, or peer review management instead of the reference interview, the processes involved are nothing new. They are the same tried-and-true principles of librarianship that have been practiced for centuries. Librarianship is far from dead, and librarians have much to offer modern information producers.

In fact, most professional societies across the spectrum have staff performing these functions, but generally not by librarians. Ontology is so new that ontologists are often just an IT professional or editor grabbed at random and given the duties. Hopefully, more organizations will realize the value that a library science trained information manager can add to the organization, and more of these nontraditional library positions will be created and filled by librarians. 🐾

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Rumors from page 8

that designs the tools library staff use to connect readers with the books that they need, is retiring! I remember back in 1994 when **Duncan** was running statewide continuing education services for librarians in North Carolina, and one of the workshop requests that kept coming up was help training people to help readers find their next book to read. In June 1999, **EBSCO Publishing** completed negotiations for the acquisition of **NovelList**, **CARL Corporation's** electronic readers' advisory resource for fiction readers. **EBSCO Publishing** Division general manager **Tim Collins** said: "This acquisition is a major component of our commitment to provide libraries with the resources they need to serve all of their users. **NovelList** will be a core component of our program to meet the needs of fiction read-

ers regardless of the type of library they use." https://www.ebscohost.com/novelist-the-latest/blog-article/a-look-back-with-duncan-smith?_ga=2.207055568.2106522522.1534112561-1959297392.1534112561

The dapper **David Parker** is celebrating a five-year work anniversary. **David** is Senior Director, Documentary, Film, Education Video, Licensing, Publishing and Distribution at **Alexander Street, a ProQuest Company**. I remember when **David** was founder of **Business Expert Press** back in 2008-2013.

Speaking of **BEP**, the marvelous **Sheri E. Dean** Marketing Director, **Business Expert Press** and **Momentum Press**, has agreed that **BEP** will sponsor the **International Fast Pitch award** in Charleston this November!

Another celebration — The how-does-she-keep-all-her-ducks-in-a-row **Cris Ferguson** is celebrating a five-year work anniversary as **Director of Technical Services** at **Murray**

State University. **Cris** is also the guest editor of **ATG's** Nov 2018 print issue dealing with the ways in which libraries are financially supporting university curricula.

Heather Ruland Staines, Director, Business Development, Hypothes.is is celebrating her work anniversary. **Heather** has had a whirlwind career so far exploring the nexus of academic publishing, library technology, and the future of eLearning. **Heather** is currently, focusing on business development and publisher relations.

As we go to press, **Professor Mark Beattie** has been appointed the new **Editor-in-Chief** of **Frontline Gastroenterology**. The journal publishes articles about innovative and best practice in the fields of gastroenterology and hepatology and it is co-owned with the **British Society of Gastroenterology**. **Professor Beattie** will take up his new post in September 2018. bmj.com/company

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Mayflower: Ode to New Beginnings from page 38

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Invitation to authors: In light of libraries' strategic strengths, why does the library profession denigrate itself? Many of the above skill families globally deemed in short supply fall within libraries' roles of information expertise. Come join this gathering place around library strategies for positive futures!

This column invites you to submit research articles, case studies, and how-we-did-it articles. Article submissions are welcome in a wide range of topics including strategic partnerships and outreach, collaborations, sharing expertise in and beyond our profession, getting out into the broader community to share our information savvy, as well as specific examples of successful library strategies with positive outcomes.

Rumors from page 14

I am bummed that the awesome **Rick Anderson** has decided to speak at the Arab Emirates instead of Charleston this year! Oh well! But I do want you all to know that his latest monograph, *Scholarly Communication: What Everyone Needs to Know* (Oxford University Press, 2018) was just published.

More **Charleston author books just published** — *The Complete Guide to RFPs for Libraries* by Frances Wilkinson and Sever Bordeianu. (Libraries Unlimited/ABC-Clio, 2018.)

Joey van Arnhem has just finished co-editing a **LITA guide on Augmented and Virtual Reality in Libraries** with **Christine Elliot** and **Marie Rose**. Here is the link: <https://rowman.com/ISBN/9781538102909/The-LITA-Guide-to-Augmented-Reality-in-Libraries>. **Joey** is one of our staff at the **College of Charleston's Addlestone Library** and can be counted on to know all that's innovative and exciting.

Speaking of **book reviews** and **ATG**. This is a very developing area as you have no doubt noticed. **Corey Seeman** is taking over **Regina Gong's Monograph Musings** column. He is planning a meeting for interested book reviewers and publishers in Charleston during

the Conference! Stay tuned! <cseeman@umich.edu>

The **Oxford English Dictionary (OED)** has announced its latest update. More than 1,000 new words, senses, and subentries have been added to the **Oxford English Dictionary** in the latest update, including worstest, fungivorous, and corporation pop. This quarter sees the inclusion of both obsolete words, such as afound, and new words such as fatberg. See the list at <https://public.oed.com/updates/new-words-list-september-2017/>.

The **University of North Carolina Press** has been awarded a major grant from **The Andrew W. Mellon Foundation** to support

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Random Ramblings from page 53

The Internet has caused a second major change because committees are able to accomplish some or all of their tasks online. I was on a committee where only about one-third of the members attended **Midwinter** so that I personally felt that the meetings were a waste of time. Perhaps such low participation encouraged committees to cancel their **Midwinter** meetings, given the cost of attending as described above. While this reduced the need for meeting space, it also reduced the need to attend and thereby decreased conference revenue.

To counter this trend, **Midwinter** has expanded to become much more than a business meeting to give members a reason to attend even without an official function and to encourage those with formal responsibilities to stay longer. Discussion groups, interest groups, and similar bodies have found ways to morph into quasi-programs without officially breaking the rules. The publicity for such meetings would talk about speakers to get the discussion rolling even if the time for discussion was the same as that allocated at official programs. The main Webpage for the **Denver Midwinter Meeting** features an *Opening Session*, an *Auditorium Speaker Series*, the *Arthur Curley Lecture*, a *President's Program*, a *Networking Uncommons*, and a *Closing Session*. Other activities include the *ALA Masters Series* and several days of scheduled films. Visiting the exhibits is a major attraction for many, aided by the fact that **ALA** has added a series of events in the exhibit hall to increase traffic to make the vendors happy. These include *Book Buzz Theater*, the *PopTop Stage*, and *Meet the Authors* as well as the opening receptions and many vendor special events to attract potential buyers to their booths. In other words, **ALA** has dropped any pretense that **Midwinter** is only a business meeting. Those coming to **Midwinter** without official responsibilities will find plenty to do.

My final topic is examining the importance of holding **Midwinter** to **ALA** as an organization. Some **ALA** units need to meet more often than annually to conduct their business successfully. I'd put on this list **ALA Council**, the

division and round table governing boards, the Committee on Accreditation, and other similar bodies with heavy workloads. Perhaps some could meet virtually, but I doubt that all could. In the end, perhaps **ALA** might need to hold a greatly reduced **Midwinter** meeting only for those with such responsibilities to mimic what **Midwinter** was when I started my career in the early 1970s. Unless **ALA** could subsidize the members of these groups, an unlikely outcome in the current environment of resource scarcity, serving on these groups would impose a financial burden that would work against early career librarians participating and favor administrators and late career members.

The answer to the question of whether **ALA** makes money from **Midwinter** does not have a simple answer. The short answer is that **Midwinter** has officially lost money for the last three years from the figures available in the current Treasurer's Report — \$80,001 in 2017, \$297,473 in 2016, and \$23,871 in 2015. The "real" financial impact is somewhat different as I learned from **Jim Neal** as Treasurer when I asked him about the deficit a few years ago. Some of the costs are overhead expenses that **ALA** would incur whether **Midwinter** happened or not so that canceling the meeting wouldn't save the full amount of the "official" deficit. The best analogy that I use to explain this phenomenon is that, even if the overall cost of having a car is \$.50 per mile, not driving four miles to the store doesn't save \$2 because the fixed expenses (insurance, depreciation, etc.) aren't reduced. For the last two years, the Treasurer's report gives these overhead costs as \$724,334 in 2017 and \$721,549 in 2016. In other words, **ALA** would be poorer if **Midwinter** disappeared even with the apparent deficit. To return to my initial point, vendor revenue is a significant factor for a successful **Midwinter** so that unhappy vendors who don't return hurt **ALA's** finances.

What happens next? The future of **Midwinter** is on the agenda for **ALA** administrators and elected leaders. In his June 1, 2018 email to members, **Jim Neal**, **ALA** President, states that "work has begun on rethinking **Midwinter**." Some members will also continue their efforts to defend, eliminate, or modify **Midwinter** for some or all of the reasons above. According to its website, **ALA** has chosen

the locations for **Midwinter** for 2019 through 2024 — Seattle, Philadelphia, Indianapolis for the first time, San Antonio, New Orleans, and Denver. Using total registration since 1995, Philadelphia has traditionally been a popular site followed in order by New Orleans, Seattle, and San Antonio. The selection of venues continues the tradition of moving around the country to encourage attendance by a more geographically diverse group of **ALA** members. This decision contrasts with a different strategy for the **Annual Conferences** that will be in Chicago three times and Washington, DC twice during the same time span. Having a signed contract with any of these sites would make it more difficult to eliminate or significantly modify **Midwinter** because of cancellation costs.

I see several possible future actions. More members could push for eliminating **Midwinter** by action through **ALA Council** or discussions at membership meetings. **ALA** is structured so that a relatively small but persistent group can force consideration, though not adoption, of such a strategy. The trend could continue to encourage attendance by further increasing activities beyond official meetings. Perhaps surveys of **Midwinter** attendees could help determine whether this strategy has been successful. Perhaps the most important consideration depends upon the financial effects of **ALA Midwinter**. These results are determined directly or indirectly by revenue from member and vendor attendance as well as the relative cost to **ALA** of the host city. Significant "real" rather than accounting losses might force change.

I don't see any easy answers to the **Midwinter** dilemma. The collective decisions of members and vendors to attend or not will most likely determine the outcome. As a retired **ALA** member, I know that I'll eventually face the decision whether to sign up or not when my mandatory official duties end. Will attending **Midwinter** be worth more to me than a vacation? That is the question. 🌳

Note: I wish to thank Rebecca Gerber and David Sievers, ALA Library, for their help in providing historical statistics for this column.

Rumors from page 39

a three-year pilot to publish up to 150 monographs from university presses in digital-first open access editions. "While the print monograph remains the indispensable format for advancing scholarship in history, the publishing economics for university presses are increasingly distressed," said John Sherer, Spangler Family Director of UNC Press and primary investigator for the grant. "Cost-recovery models are leading to higher prices and lower overall dissemination of and access to vitally important content. This pilot is attempting to

fundamentally rethink the workflow and dissemination model for the monograph in order to dramatically expand access and increase impact while maintaining the exceptionally high editorial quality associated with university presses." A working group made up of university presses, libraries, and content platforms will oversee the pilot. More information about the pilot can be found here: <http://www.longleafservices.org/blog/oa-monographs/>.

MECA (Manuscript Exchange Common Approach) is collaborating toward the shared goal of systems interoperability. Authors lose time and effort when their manuscript is rejected by a journal and they have to repeat

the submission process in subsequent journals. Plus, it is estimated that 15 million hours of researcher time is wasted each year repeating reviews. Both of these challenges could be addressed if journals and publishers could transfer manuscripts between publications using different submission-tracking systems. With the growth of cascading workflows, manuscripts are regularly transferred within a publishing group. But a growing challenge is to transfer the manuscript (and, optionally, peer-review data) across publishers and manuscript systems and even to and from preprint servers. A group of manuscript-management

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Optimizing Library Services from page 58

Rosen, A. & Foody, D. (2005). How to implement a successful SOA pilot program. *SOA-WorldMagazine*. Retrieved January 10, 2018, from <http://soa.sys-con.com/node/164533>.

Schubert, L. (2010). The future of cloud computing: Opportunities for European cloud computing beyond 2010. *European Commission*. p. 1-71.

Universities UK, (2013). Working for a smarter, stronger sector. *Efficiency and effectiveness in higher education progress report*. Publications and Documents, November 2013. Retrieved May 09, 2018, from <http://www.universitiesuk.ac.uk/policy-and-analysis/reports/Pages/working-for-a-stronger-smarter-sector.aspx>.

Zhou, S. H. (2012). Building and practicing of interactive three-dimensional teaching network resources platform based on cloud technology. *International Journal of Advancements in Computing Technology*, 4(22), 444-451.

Recommended Readings

Bhardwaj, R. K. (2018). Digitizing the Modern Library and the Transition From Print to Electronic (pp. 1-325). Hershey, PA: IGI Global. doi:10.4018/978-1-5225-2119-8

Bouchrika, I., Harrati, N., & Vu, P. (2018). Learner Experience and Usability in Online Education (pp. 1-316). Hershey, PA: IGI Global. doi:10.4018/978-1-5225-4206-3

Chao, L. (2016). Handbook of Research on Cloud-Based STEM Education for Improved Learning Outcomes (pp. 1-481). Hershey, PA: IGI Global. doi:10.4018/978-1-4666-9924-3

Costello, L., & Powers, M. (2018). Developing In-House Digital Tools in Library Spaces (pp. 1-274). Hershey, PA: IGI Global. doi:10.4018/978-1-5225-2676-6

Dhamdhere, S. N. (2014). Cloud Computing and Virtualization Technologies in Libraries (pp. 1-385). Hershey, PA: IGI Global. doi:10.4018/978-1-4666-4631-5

Koutsopoulos, K., Doukas, K., & Kotsanis, Y. (2018). Handbook of Research on Educational Design and Cloud Computing in Modern Classroom Settings (pp. 1-497). Hershey, PA: IGI Global. doi:10.4018/978-1-5225-3053-4

Thanuskodi, S. (2015). Handbook of Research on Inventive Digital Tools for Collection Management and Development in Modern Libraries (pp. 1-422). Hershey, PA: IGI Global. doi:10.4018/978-1-4666-8178-1

Rumors from page 54

suppliers has taken up this challenge and is working together with NISO to develop a common approach that can be adopted across the industry.

<https://www.manuscriptexchange.org/>

Researchers can now experience open access (OA), subscription and on-demand content faster with **Digital Science's Anywhere Access** — the first cloud-based solution to bring one-click access to millions of full-text scholarly articles. "Accessing an article from an OA or subscribed journal should be as easy as double-clicking a song in **Spotify**. Ten institutions have signed on to **Anywhere Access**, including the **University of Denver**, **California State University, Northridge** and the **University of Nevada, Las Vegas**. To learn more about **Anywhere Access**, join one of our upcoming webinars: www.anywhereaccess.com/webinar.

SAGE Publishing has acquired **Talis**, a technology company, and its enterprise teaching and learning platform, **Talis Aspire**. This acquisition marks an important step for **SAGE** as it moves **SAGE's** product portfolio beyond content-led resources into technology solutions that support teaching, learning and research in the higher education institution.

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goes with them, have helped significantly improve our ability to co-manage the Lab smoothly.

Our second, more frequent communication method is a process we call scrumming.¹ Most days there is a two to three hour period in which one of us is not in the lab. During this time, many things can happen: equipment can break, projects can be assigned, other staff might have shared information or asked questions. To ensure that the other person knows what happened while they were out, we take a few minutes to fill each other in. This helps ensure that neither of us is caught in a situation uninformed or unaware about a decision that had been made. Thus scrumming gives each of us the confidence to manage the Lab in the other's absence knowing we have all the information we need to make informed decisions.

Other than weekly meetings and morning scrumming, we also just talk. Throughout the day as necessary, we allow each other to bounce ideas off of us. The ability to get quick feedback is invaluable and keeps one from spinning their wheels over an individual issue. Keeping the lines of communication open, while still respecting each other's work time, helps information to flow freely and maintains consistency between supervisors.

Student Supervision

In order to supervise the same students jointly, we have checklists for different procedures and continue our routine of sharing information. To avoid discrepancies in training between the two of us, we created checklists for training students on each type of scanning equipment in the Lab. This facilitates consistency as each librarian knows what information needs to be communicated. Thus students are given the same instructions — and are expected to produce the same quality of work — regardless of who trained them.

We also continue to follow our same pattern of communication, information sharing, and joint decision-making. Students are instructed to email both supervisors, not just one, when emailing about absences or project updates. As well, we CC each other when we email important information to students. And we decide together what policies to put in place and act on them jointly.

Including the other in student communications, using the same checklists, and enforcing policies together demonstrates to the student workforce that we are working together to manage the lab, not against each other. They can see us clearly working as a team. It gives students confidence that either supervisor can be approached to consult about a given issue, and that both supervisors are knowledgeable about the goals of the Lab. Even though the work of the Lab is effectively being managed by two people, a united front is presented which enables smooth and consistent management.

Why We Work

It has been noted by many of our colleagues that we work particularly well together. Why is that? We believe the key to our working

relationship stems from the first step we took: defining our roles. Once our responsibilities were clearly established, it was a lot easier working together on our joint duties. It allowed each member to let go of things they previously felt responsible for in order to focus on the items in their own spheres. Coupled with effective and frequent communication, it allows us to work together and successfully share the responsibility of managing the Lab. We also happen to have complementary skill sets. While one of us has a more human resource and production focus, the other has a deeper understanding of the technical elements of imaging as well as a mind for management. Both are necessary to keep the lab running without kinks. But that aside, while others might have a different dynamic with their colleague(s), the practices of clearly defining responsibilities and establishing procedures together that work to facilitate good communication and effective teamwork has the potential to work for anyone. 🐿

Endnotes

1. Inspired by the true Scrum framework: *Scrum.org*, last modified 2018. <https://www.scrum.org/>

Talis will continue to be run by its existing management as a **SAGE** company. As a result of the acquisition, **SAGE** will provide **Talis** with an enhanced global footprint to support further international growth.
<https://talis.com/>

Helen Szigeti is leaving **SSP**. She will be consulting in scholpub and scholcomm, so hopefully attending the **Charleston Conference** will be in her future. Cheers and good luck, **Helen**!

We are pleased to welcome **Courtney McAllister**, the electronic resources librarian from the **Citadel's Daniel Library**, who will join the **ATG** and **Charleston Conference** teams. Welcome, **Courtney**!

We are also happy to have **Antje Mays**, Director of Collections, **University of Kentucky Libraries**, in Lexington, back writing for **ATG**!

Have you noticed that **Corey Seeman** takes a lot of pictures of squirrels? See **Corey's Squirrel Page**! <http://www-personal.umich.edu/~cseeman/squirrels.html> And he has even more on Facebook.

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NUMBER OF STAFF AND RESPONSIBILITIES: Professional: 53, Support Staff: 59, Student Assistants: 17

OVERALL LIBRARY BUDGET: Materials: \$7,142,935; Salaries + Wages: \$6,988,068; Operating: \$2,187,925.

TYPES OF MATERIALS YOU BUY: Books, journals, databases, DVDs, video streaming services, eBooks, data sets, other.

WHAT TECHNOLOGIES DOES YOUR LIBRARY USE TO SERVE MOBILE USERS? We make an effort to use responsive design on all of our websites so that they can be used on mobile devices.

DOES YOUR LIBRARY HAVE AN ILS OR ARE YOU PART OF A COLLABORATIVE ILS? Yes, Collaborative ILS (WRLC) Alma.

DO YOU HAVE A DISCOVERY SYSTEM? Yes, Primo.

DOES YOUR LIBRARY HAVE A COLLECTION DEVELOPMENT OR SIMILAR DEPARTMENT? Yes, we have a Collections, Research and Instruction department.

IF SO, WHAT IS YOUR BUDGET AND WHAT TYPES OF MATERIALS ARE YOU PURCHASING? \$7,142,935. Purchasing both Print and Electronic.

WHAT PROPORTION OF YOUR MATERIALS ARE LEASED AND NOT OWNED? Approximately 10% is leased.

WHAT DO YOU THINK YOUR LIBRARY WILL BE LIKE IN FIVE YEARS? I think that we'll be getting ready for a major library renovation in five years that will truly make the library at Georgetown University the intellectual hub of campus.

WHAT EXCITES OR FRIGHTENS YOU ABOUT THE NEXT FIVE YEARS? Our new Dean of Libraries at Georgetown, Harriette Hemmasi, is starting in August 2018 and I'm tremendously excited about what she's going to be able to help us accomplish.

IS THERE ANYTHING ELSE YOU THINK OUR READERS SHOULD KNOW? Libraries have become places that aren't just about the stuff we have, like books or computers, but about what we empower people to do. It's a place where anyone's ideas can come to life.

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access. (If this tool were to exist, it would put great pressure in favor of more open access.) It will know where things are and how to get them — in the sense that it will know what is analog material available by interlibrary loan, what is analog material only available to onsite visitors, what is digital material that requires some kind of ongoing financial relationship with the provider (a subscription or a license), what is digital material that's available for some kind of by-the-drink payment, and what is digital material that is openly accessible. And it will know what to do in order to enable the user to access and use that material — and it will do it for me. Our local delivery systems will need to integrate with the disintegrated library system well enough to perform the fulfillment function.

Doesn't that give us a chance for the DLS — Disintegrated Library System? Run our business of buying and tracking with one system, provide access to data about the things that we happen to contribute to the global information space with another, and let the discovery system do all the hard stuff? Am I nuts? 🐻

Don's Conference Notes from page 78

Endnotes

1. http://cdn.meta.com/assets/downloads/Pub_Bibliometric.pdf
2. <https://www.mysciencework.com/>
3. <https://www.typefi.com/>
4. See [https://en.wikipedia.org/wiki/Magic_Roundabout_\(Swindon\)](https://en.wikipedia.org/wiki/Magic_Roundabout_(Swindon))
5. <https://www.wizdom.ai/>
6. <https://www.editage.com/>
7. See <https://www.cell.com/figure360>
8. See https://en.wikipedia.org/wiki/Robert_Cialdini
9. Features of the new website are described at NEJM.org/revitalized, where there is also a link to an editorial discussing its development.
10. <https://www.growkudos.com/>
11. <http://www.emeraldgroupublishing.com/realworldimpact.htm>
12. <https://www.elsevier.com/solutions/scival>
13. See author-path.com.

Rumors from page 63

BREAKING NEWS — Elsevier has signed a definitive agreement to acquire **Aries Systems**, a leader in scientific publication workflow solutions headquartered outside Boston, MA. **Aries'** offerings are used by journals, books and other publications for manuscript submission, peer review, production tracking and eCommerce. **Aries** was founded by **Lyndon Holmes** in 1986 and has successfully developed several generations of technologies to support publications processes, including **Editorial Manager**, an online manuscript submission and peer-review system. Elsevier and Aries have

worked closely for nearly 20 years and Elsevier already uses the **Editorial Manager** platform for a significant number of journals, including its high profile **Cell Press** portfolio and many society titles. The transaction is subject to customary conditions and regulatory consents and is expected to close in the third quarter of 2018. **Scholarly Kitchen** via **Kent Anderson** has a detailed discussion of this. See — <https://scholarlykitchen.sspnet.org/2018/08/06/interpreting-elseviers-acquisition-aries-systems/>.

Thanks to all of you who proposed sessions for the **2018 Charleston Conference**! It's going to be another great one! Have you registered yet? The early bird registration deadline is September 14! Time's a wastin' See you all soon! **Yr. Ed.** 🐻

This little fella is **Ayden Shetty** (2yrs old) who apparently loves **Mike Gruenberg's** book and says "information" every time he holds it. His parents, **Emily** and **Ash Shetty**,

are dear friends and colleagues of **Mike**. Guess it's true — you're never too young to love books. Thanks for sharing!