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Using Behavior Sequence Analysis to Study Teams During Long-Duration Isolation and Confinement

Andres Käosaar

University of Central Florida, andres.kaosaar@knights.ucf.edu

Dr. Nathan Smith


Coventry University, nathan.j.smithphd@gmail.com

Dr. David A. Keatley

Murdoch University, David.Keatley@murdoch.edu.au

See next page for additional authors

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Cover Page Footnote

The work presented in this paper was mainly performed during the internship of Andres Käosaar at the Advanced Concepts Team (ACT) of the European Space Agency (ESA).

Authors

Andres Käosaar, Dr. Nathan Smith, Dr. David A. Keatley, Pranav Ambhorkar, Dr. Moritz von Looz, and Konstantinos Konstantinidis

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Andres Käosaar¹, Dr. Nathan Smith², Dr. David A. Keatley³, Pranav Ambhorkar⁴,
Dr. Moritz von Looz⁴, and Konstantinos Konstantinidis⁴

¹University of Central Florida

²Coventry University

³Murdoch University

⁴European Space Agency's Advanced Concepts Team

Abstract

With a renewed impetus and appetite for human space exploration, both government-funded agencies and private companies are focusing on longer and farther crewed missions into the solar system. Such space missions rely on highly interdependent teams living and working together in isolated, confined, and extreme (ICE) environments. Understanding the behavioral patterns of teams in ICE environments is, thus, paramount for the future success of such missions. Due to the complexity of studying ICE teams, several researchers have called for methodological innovations to advance knowledge in this area. In the current research, a proof-of-concept methodological approach is introduced that provides a potential solution for several shortcomings of traditional approaches. A behavior sequence analysis (BSA) approach was used to analyze two historical polar expedition journals, resulting in data depicting transitions from antecedent behaviors or emotions into sequitur behaviors/emotions amongst the expeditions' teams. The data are described, illustrated by corresponding state transition diagrams, and possible ways of interpreting the data are introduced. Applications and limitations of the used approach as well as possible future developmental steps for the method are discussed. In general, BSA was demonstrated as a potentially useful methodology for extracting meaningful data from long texts, showing detailed connections between a myriad of events, behaviors, and emotional responses of individuals and wider teams.

Keywords: team dynamics, space exploration, polar expedition, teams, behavioral sequence analysis

Introduction

Human spaceflight missions subject their participants to a number of extremes of risks, including a range of physical challenges and isolation and confinement (Patel et al., 2020). In addition to individual psychological resilience, team dynamics governing small interdependent space teams greatly influence mission success (Kanas, 2014; Kass & Kass, 2001; Landon et al., 2018). The distance from Earth and resulting communication latency that will characterize future long-duration exploration (LDSE) missions mean that the crews will have to operate more autonomously than is the case on the International Space Station (ISS). Given this increased independence, on deep-space missions internal team dynamics will become even more critical for maintaining the safety, performance, and physical and psychological health of the crew (Caldwell, 2006; Landon et al., 2021). Research on teams can offer insight into how certain dynamics might evolve in interdependent team units and potentially provide information to mitigate the significant individual and interpersonal challenges of exploring beyond Earth's orbit. The need for this understanding is emphasized in both NASA's Human Research Roadmap (NASA HRP, 2015) and the European Space Agency's (ESA) SciSpace exploration white papers (ESA, 2021).

Whilst scholars have shown an interest in team dynamics in space for a number of years, team-related data from actual human spaceflight missions are limited (Käosaar et al., 2022). Instead, researchers have focused their attention on collecting data from people in so-called isolated, confined, and extreme (ICE) settings such as space simulations (Sandal & Bye, 2015), submarine crews (van Wijk & Dalla Cia, 2016), and polar expeditions (Kjærgaard et al., 2015). ICE environments are appealing for this purpose because individuals in those contexts are expected to encounter a similar psychological experience as would be faced in space (e.g., isolation, limited possibility for evacuation, proximity with others) (Burke et al., 2018; Suedfeld, 2010). Polar expeditions and deployments at polar research bases have most commonly been used as

analogues for studying the social psychology of human spaceflight, especially regarding missions of long duration without resupply (Gunderson, 2012; Landon et al., 2018; Palinkas, 2001; Suedfeld, 2018). Building on this long history, in the present study, data from polar expeditions have been used with a notion that these findings should be generalizable to the wider ICE context and LDSE mission sets (e.g., Kjaergaard et al., 2022; Leon et al., 2011).

Although many studies have used genuine teams or very realistic experimental setups for studying team phenomena in ICE environments, these studies typically lack the ecological validity (because of the incomparable or artificially created demands) to support generalization of findings to LDSE missions. In the past, it has been argued that historical expeditions, where teams had no contact with mission support nor friends or family and endured high levels of uncertainty, are potentially closer to the situation future astronauts travelling to Mars might experience (Suedfeld, 2010). Although there have been attempts to examine psychological dynamics captured in historic exploration material (e.g., Mocellin & Suedfeld, 1991), the full potential of these texts for helping understand the links between unfolding events and behaviors, especially those pertaining to team functioning, has not been realized. An additional limitation of other prior work on extreme teams is that studies have tended to focus on just a few variables at a time (Golden et al., 2018), neglecting the complex dynamics that shape and are shaped by team phenomena (Driskell et al., 2018).

In this paper, analysis of archival exploration data combined with a novel analytical approach was used to show how existing historical accounts of human exploration can still be used for gathering meaningful insights about teams in ICE contexts (Stuster et al., 1999; Suedfeld, 2010). For this proof-of-concept study, two historical polar journals were analyzed using a newly developed codebook and temporal analysis designed to map complex pathways, behavior sequence analysis (BSA; Marono et al., 2017). BSA has been demonstrated as a useful approach for studying patterns of human behavior in diverse areas including in social psychology (Marono et al., 2017), medical practice (Townsend et al., 2016), and forensic settings (Marono et al., 2020). Related methods have also initially been applied to examine the coping behavior of a team in polar expedition settings (Smith et al., 2019). Despite that initial work, due to the early-stage explorative nature of the present approach, *a priori* hypotheses were not tested. That being the case, it was anticipated that certain sequences might be observed. For example, in past research worsening environmental conditions have been linked to feelings of stress (Leon et al., 2011), which have tended to activate team interactions such as planning and problem-solving in response (Kjaergaard et al., 2015). While a small number of probable sequences might be predicted, the complex temporal pattern of event-behavior

transitions of teams in ICE contexts is not clear and thus was the main focus of the current study: to map indicator pathways (events, behaviors, and emotional experiences) that inform on social dynamics in ICE environments.

Method

BSA combined with practices used in historiometric research was used to generate insights from the historic polar expedition material studied in this work (Burke et al., 2021; Keatley, 2018; Keatley & Clarke, 2020).

Behavior Sequence Analysis

BSA follows three sequential steps: (1) from a selected set of data (e.g., journals), break down, or *parse*, all relevant observed behaviors into specific categories, then (2) *categorize* the list of behaviors, and finally (3) statistically *analyze* the transitions between behaviors, highlighting which are occurring significantly above the level of chance (Keatley & Clarke, 2020). Part of the result of this analysis is a flow chart (for an example, see Figure 1) that visualizes a network of transitions between observed behaviors (and other coded indicators of interest, e.g., emotional states), with additional information on the observed likelihood of each transition, i.e., standardized residuals.

Data Sources

Two expedition journals were selected for this study—Captain Robert Falcon Scott’s journals from the British Antarctic Expedition (Scott, 2005) and Sir Ernest Shackleton’s *South* (Shackleton, 1919). Both books were written by the expedition leaders, containing only the perspective of the leader, describing meaningful experiences across the whole expedition, and written in a detailed manner. In other aspects, the original plan of the two expeditions was fairly similar, increasing the homogeneity of the current sample. Despite their contextual similarity, the sources had very different events over the course of the expeditions and different outcomes. This offered a chance to test the discriminant validity of BSA as applied to historic exploration material.

Events

Distinctive events from the journals were identified by the authors. An ‘event’ was defined as a particular occurrence in the journal entries that contain descriptions of what occurred at a particular point in time (e.g., 34 lines of Shackleton’s journal that cover the sinking of their ship and the psychological aftermath were extracted as a distinct event and labelled as ‘Sinking of Endurance’). Identifying events in this way provides a parsed, temporally organized

data source that can be used to explore the effects of events on the psychology and team dynamics of the expeditioners as they unfold (Burke et al., 2021). For Scott's journal, 14 events were distinguished and for Shackleton's, 8 (Table 1). The shortest event lasted a few hours covering the fall of a part of Scott's expedition party into a glacier crevasse and the rescue operation. The longest event lasted for a month, being Scott's 'Last March'—the month starting with the death of P.O. Evans, the first member of Scott's summit party to die—and ending with the death of the last three members of the five-member summit party.

Data Extraction

An initial codebook was created, based on the expertise of the authors and content of team models described in existing literature (from Burke et al., 2018; Golden et al., 2018; Käosaar et al., 2022). To ensure that the codebook reflected the detail of raw data related to different events, behaviors, and emotional experiences that arise on expeditions, additional variables were added to the codebook during the coding process to allow a more detailed level of granularity (e.g., "animals fighting," "diminishing supplies," and "ship sunk"). The new codes added were specific to the event (e.g., ship sunk), thus not possibly applicable for previous events, but nevertheless when a new code was added to the codebook, previous codes were revisited and analyzed again to ensure that no existing coded data needed revision. This combined top-down and bottom-up approach contributed to the development of a comprehensive coding dictionary.

The coding process took place as follows. First, the primary coder coded the events from Scott's journal. Then two sets of ten 10-line samples were extracted from the coding document, one set for three and another for two authors, and each of the authors of the research independently analyzed the original coding and a discussion was held for reaching agreement. After the next round of coding by the primary coder, the coding of one whole event was validated by the BSA specialist of the research team. Full agreement on the codes was reached before the coder completed coding all events from the first data source. For the second source, the primary coder coded the whole journal and then a second trained coder reviewed existing codes, commenting when needed. A discussion between the two coders was held until full agreement on the coding was achieved.

Since the bulk of the codebook had been written *a priori*, and a considerable number of codes were specific to individual events, many of the variables of the total 224 in the codebook were used infrequently and 37 of the initial list were not used at all. Furthermore, a proportion of variables were semantically similar or could be categorized in the same way in the context of the expeditions (e.g., "bad wind" and "bad weather" had the same effect on the

team), so to reduce complexity and allow for more coherent and clear results, the codebook was degranulated. For example, two variables were combined if they were semantically similar and were being used interchangeably by the two coders. This process was discussed and agreed by all the authors and is an accepted approach in BSA (Keatley & Clarke, 2020). As a result, the degranulated coding book, on which the results of the current study are based, consists of 93 distinctive variables.

To produce a comparable data set, the two expeditions were split into three parallel phases (beginning, middle, and end)—a common practice in BSA methodology to allow for a more global temporal analysis (Fossi et al., 2005). This led to six sets of event sequences—one set for each phase (i.e., beginning, middle, end) for both of the sources (i.e., Scott and Shackleton)—consisting of 3399 code entries in total (Table 1).

Data Analysis

BSA is typically performed in two stages—first frequency counts for each of the codes are produced, as described above, and then sequences are modelled. Central to BSA is a focus on the transitions between pairs of behaviors, emotions, or events (Keatley, 2018). Both the frequency of transition observations (n) and standardized residuals (SR) were calculated between antecedent variables and sequitur variables. On the basis of these statistics, state transition diagrams were drawn, indicating the most frequent and above-level-of-chance transitions. Although it seems tempting to derive longer chains of connected behaviors from state transition diagrams (see Figure 1 for an example), for avoiding overfitting of data, the analyses are conducted only on pairs of behaviors. This is referred to as lag-one BSA, the preferred statistical analysis in BSA (Keatley, 2018). All the transition lines in the presented diagrams are significant ($p < 0.005$). To aid interpretation, meaningful result cutoff criteria of $n \geq 2$ and $SR \geq 2$ have been applied (Keatley, 2018).

Results

Scott's Expedition

Phase 1: Sailing to Antarctica, Preparing for the Summit, and Wintering

For Phase 1, 58 transitions were observed $n \geq 2$ times ($M = 3.48$, $SD = 2.15$) with $SR \geq 2$ ($M = 3.81$, $SD = 2.11$). The most frequent transitions being "some success" → "problem encountered" ($n = 11$, $SR = 5.39$), "taking action" → "task-related difficulty" ($n = 10$, $SR = 3.19$), "planning" → "taking action" ($n = 9$, $SR = 2.84$), "environmental change" → "some success" ($n = 8$, $SR = 3.57$), and "condition improving" → "some success" ($n = 7$, $SR = 4.53$).

Table 1
The phases, their corresponding framing events, and the number of events and codes of the sources.

| | | Scott | Shackleton |
|-------------------------|------------------|--|---|
| Phase 1 | Framing events | Departure from New Zealand until the beginning of the summit | Departure from South Georgia until abandoning the Endurance |
| | Number of events | 10 | 3 |
| | Number of codes | 845 | 258 |
| Phase 2 | Framing events | Beginning of the summit until the summit | Abandoning the Endurance until the departure towards South Georgia island |
| | Number of events | 2 | 3 |
| | Number of codes | 583 | 449 |
| Phase 3 | Framing events | Return from the summit | The endeavors on the way to Stromness whaling station |
| | Number of events | 2 | 2 |
| | Number of codes | 880 | 384 |
| Number of lines of text | | 3918 | 2069 |
| Number of codes | | 2308 | 1091 |

From the state transition diagram in Figure 1, it is apparent that “some success” had two significant sequiturs (i.e., following behaviors): “problem encountered” ($n = 11$, $SR = 5.39$) and “task success” ($n = 5$, $SR = 3.65$). Based on these findings, it seems that in this part of the mission small successes tended to be followed by the report of new problems. To a lesser degree, small accomplishments did, at times, activate other successes and reports of progress. These findings speak to the uncertain conditions encountered in extreme polar environments, where the same experience can lead to very different outcomes.

Other prevalent transitions speak strongly of the harsh Antarctic environment and associated challenges: “taking action” often leads to “task-related difficulties” ($n = 10$, $SR = 3.19$) emphasizing why “planning” tends to be a necessary step before “taking action” ($n = 9$, $SR = 2.84$). “Environmental change” or “improving conditions” often led to “small success” on the task at hand ($n = 8$, $SR = 3.57$ and $n = 7$, $SR = 4.53$ respectively), as would be expected in harsh conditions, where the ease of a task depends to a great extent on the weather and/or surface conditions.

The transitions with the highest above-level-of-chance identified (thick black arrows in Figure 1) further elaborate on the difficulties of the environment. For example, “meeting others” was often followed by being “fatigued” ($n = 2$, $SR = 11.68$) and “discomfort” was associated with “continuous strain” ($n = 2$, $SR = 10.41$), i.e., the stressors being chronic rather than acute. Environmental difficulties trapped the crew in their habitat ($n = 3$, $SR = 8.85$) and when the situation was used for alternative activities (“use the situation for alternative activities”) instead of directly expedition-related tasks (e.g., playing football), “positive physical fitness” was reported ($n = 2$, $SR = 8.43$). These sequences demonstrate how unfolding events and behaviors can shape and be shaped by team experiences.

Phase 2: Summit

For Phase 2, 27 transitions with $n \geq 2$ ($M = 3.93$, $SD = 2.48$) and with $SR \geq 2$ ($M = 4.52$, $SD = 2.40$) were observed. Although the number of significant transitions is almost two times smaller, the means of both occurrences and SR are noticeably higher than in Phase 1. The lack of diversity in transitions as compared to the previous phase might indicate that the summit to the South Pole was more monotonous than the preparations (previous phase)—this is also visible from the state transition diagram (Figure 2). The most frequent transitions extracted during the Phase 2 were: “condition worsening” → “task-related difficulty” ($n = 11$, $SR = 6.32$), “some success” → “condition worsening” ($n = 10$, $SR = 5.8$), “environmental difficulties” → “discomfort” ($n = 7$, $SR = 8.2$), “task-related difficulty” → “fatigue” ($n = 6$, $SR = 6.19$), and a recursive transition of “negative affect” → “negative affect” ($n = 6$, $SR = 3.11$). The strong significant transitions also included “holiday” being related to “positive food experience” ($n = 2$, $SR = 11.20$), “habitat difficulties” associated with “discomfort” ($n = 2$, $SR = 8.58$), “environmental difficulties” followed by being “stuck in the habitat” (tents) ($n = 3$, $SR = 7.15$), and “equipment issues” leading to “taking action” ($n = 4$, $SR = 6.64$).

These transitions provide a window of insight into the difficulties that Scott’s polar expedition team endured after leaving the base camp—each transition adds another layer into portraying a picture of a tough environment and related hardships. These transitions reinforce the tendency described in Phase 1 of Scott’s expedition, where small successes were followed by additional problems and strain, creating a perception of a tough expedition with frequent difficulties and newly evolving challenges.

The Phase 2 state transition diagram (Figure 2) presents more discrete clusters of transitions—although due to the lag-one character of BSA the longer transition chains do

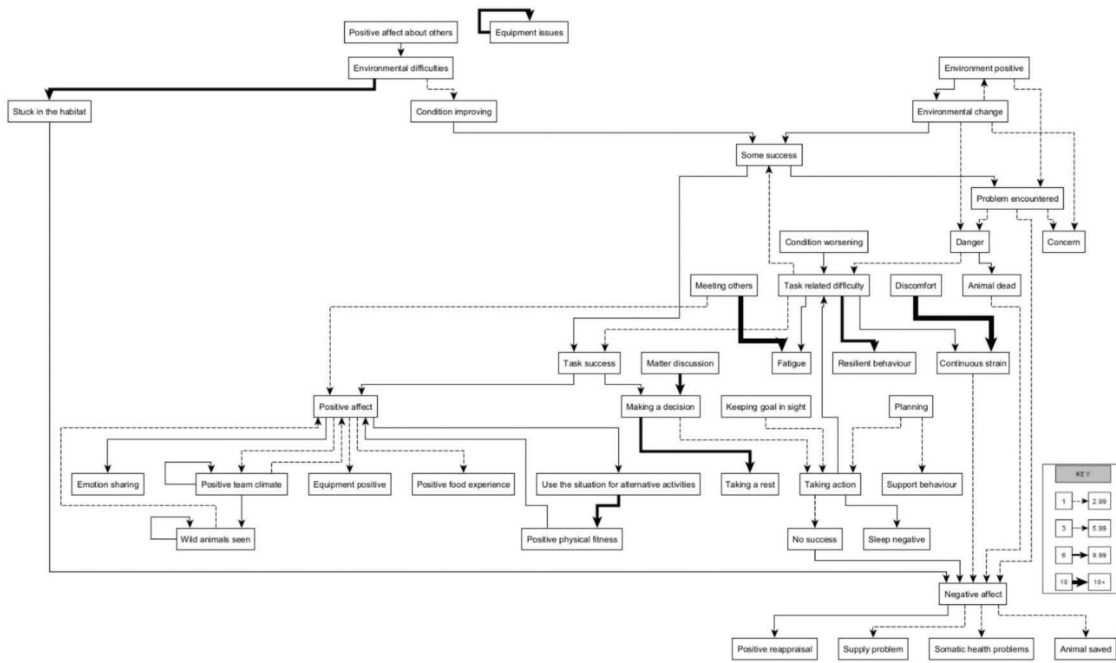


Figure 1. State transition diagram of Scott's expedition's Phase 1.

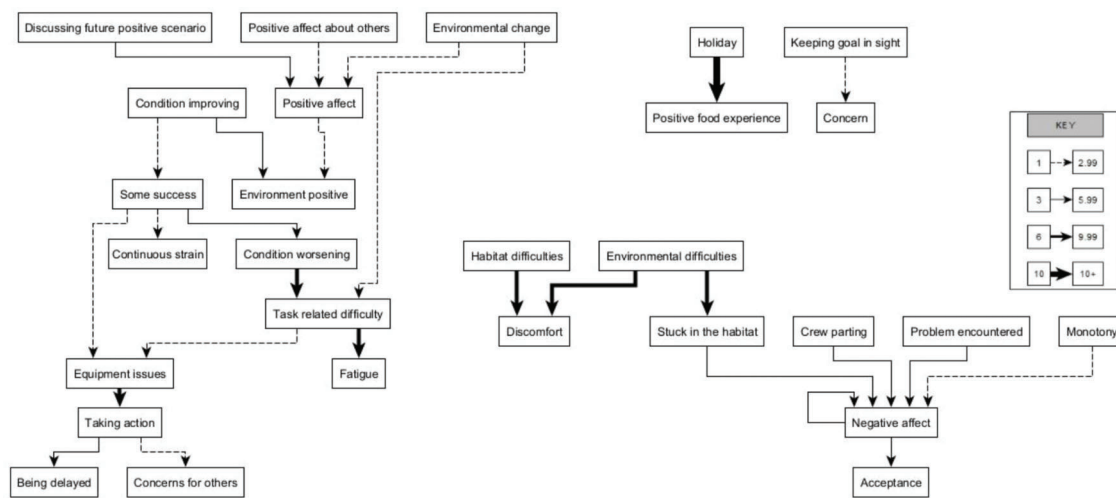


Figure 2. State transition diagram of Scott's expedition's Phase 2.

not show actually connected transitions of behaviors (i.e., “condition worsening” leads to “task-related difficulty,” and then to “fatigue”), it is still possible to see how specific behaviors and happenings might unfold and indirectly lead to other experiences. The transition chains portray an emotionally diverse endeavor—“habitat difficulties” (e.g., wet sleeping bags and snow in the tent) were associated with reports of “discomfort” ($n = 2$, $SR = 8.58$) and “environmental difficulties” with being “stuck in the habitat” ($n = 3$, $SR = 7.15$; for the transition of “environmental conditions” and “discomfort” $n = 7$, $SR = 8.58$). Moreover, “stuck in the habitat” ($n = 3$, $SR = 5.82$), the departure of part of the crew back to the base camp (“crew parting,” $n = 2$, $SR = 4.44$), and “problems encountered”

($n = 3$, $SR = 3.49$) were linked to “negative affect”. In turn, “negative affect” was significantly followed by “acceptance” of the situation ($n = 2$, $SR = 4.52$). On the other hand, discussing “future positive scenario” ($n = 2$, $SR = 4.08$) and “positive affect about others” ($n = 4$, $SR = 2.82$) were solely positive events and not connected to other variables.

Phase 3: The Last March

There were 73 significant transitions observed in Phase 3 ($M(n) = 3.53$, $SD(n) = 2.29$, $M(SR) = 3.79$, $SD(SR) = 1.57$). As can be deduced from the statistics but seen also from the state transition diagram (Figure 3), the return journey from the summit was much more complex in behavioral patterns than either of the previous phases.

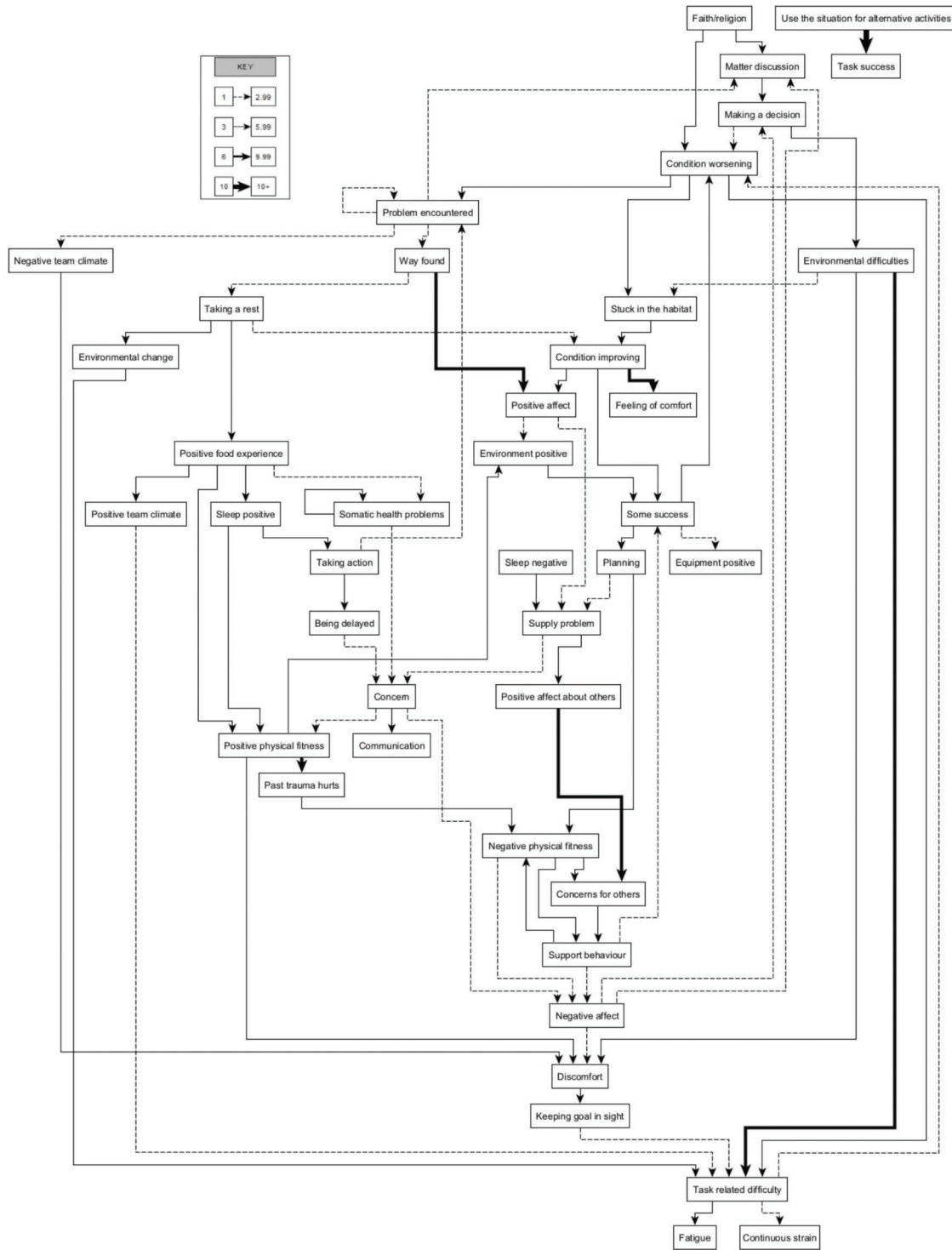


Figure 3. State transition diagram of Scott's expedition's Phase 3.

The most frequent transitions being: “environmental difficulties” → “task-related difficulty” ($n = 11$, $SR = 6.26$), “way found” → “positive affect” ($n = 10$, $SR = 6.40$), “condition worsening” → “task-related difficulty” ($n = 10$, $SR = 4.53$), “condition improving” → “some success” ($n = 8$, $SR = 5.18$), and “some success” → “condition worsening” ($n = 8$, $SR = 4.01$). Other

significant transitions included “use the situation for alternative activities” → “task success” ($n = 2$, $SR = 11.03$, alternative activities being collecting geological samples), “positive physical fitness” → “past trauma hurts” (e.g., past frostbite; $n = 2$, $SR = 7.39$), “positive affect about others” → “concerns for others” ($n = 2$, $SR = 7.02$, although a team member was described as being

strong, the situation of their mental state was worrying), “condition improving” → “feeling of comfort” ($n = 2$, $SR = 6.04$), and “somatic health problems” followed by additional “somatic health problems” ($n = 5$, $SR = 6.00$).

In the last part of Scott’s party’s expedition, there were more transitions related to discomfort and negative affect than in previous phases, but also more nuanced connections between behaviors and emotions, and mixed negative–positive or positive–negative transitions: “positive food experience” → “positive team climate” ($n = 2$, $SR = 3.84$, reflecting how the negative affect stemming from difficult situation was being mitigated through eating better), “sleep positive” (i.e., more and deeper sleep than usual) → “positive physical fitness” ($n = 2$, $SR = 4.77$), and “positive physical fitness” → “past trauma hurts” ($n = 2$, $SR = 7.39$). Moreover, a variable “faith/religion” emerged (followed by “condition worsening” [$n = 4$, $SR = 3.51$] or “matter discussion” [$n = 2$, $SR = 3.20$]) in the last phase of the expedition that was not apparent in the previous phases—a sign of extracting strength and/or hope from external divine sources in the difficult situation the team found itself in.

Shackleton’s Expedition

Phase 1: Travel to Antarctica and Being Stuck in Endurance Until Abandoning the Ship

For Phase 1 of Shackleton’s expedition, 25 transitions observed $n \geq 2$ times ($M = 2.52$, $SD = 1.08$) and with $SR \geq 2$ ($M = 3.26$, $SD = 1.08$) were found. The most frequent transitions being “taking action” → “task-related difficulty” ($n = 6$, $SR = 2.88$), “taking action” → “task success” ($n = 5$, $SR = 3.61$), “negative affect” → “planning” ($n = 4$, $SR = 2.63$), “taking action” → “no success” ($n = 4$, $SR = 2.09$), and “planning” → “danger” ($n = 3$, $SR = 2.89$). Other significant findings included expressing “concern” → “sleep negative” ($n = 2$, $SR = 6.24$) and “danger” being followed by “person saved” ($n = 2$, $SR = 5.97$).

Both the number of events and the number of corresponding lines of text in Shackleton’s journal are close to three times lower than Scott’s (see Table 1). This seems to reflect also in the number of the transitions observed (25 versus 58 in the case of Scott’s Phase 1), but not in the mean value of SR. This might also be explainable through the fact that the destruction of Endurance was a slow process not so rich in distinctive events—the slow but harsh process reflects also in the character of the corresponding transitions, which are mostly task-related, e.g., “taking action” → “task success” ($n = 5$, $SR = 3.61$). From the results of the analysis (see Figure 4) it is visible that most of the activities and thoughts of the leader of the expedition revolved around dealing with executing tasks in order to use the environmental conditions for the best of the expedition.

Phase 2: The Endeavors on the Ice Until the Departure of the Party Towards South Georgia Island

For Phase 2, 36 transitions with $n \geq 2$ ($M = 2.61$, $SD = 0.99$) and with $SR \geq 2$ ($M = 4.04$, $SD = 1.85$) were observed. Although the number of significant transitions increased by almost 30% compared to Phase 1, the mean number of observations has remained similar and the value of SR increased significantly ($t(57.6) = -2.09$, $p < 0.05$). This indicates that the variability of connections between the different behaviors has increased, but the statistical strength of these transitions has increased at the same time, increasing the predictive value of the transitions.

The most frequent transitions observed for Phase 2 were “equipment issues” → “negative affect” ($n = 5$, $SR = 4.77$), “environmental change” → “danger” ($n = 5$, $SR = 3.28$), “negative affect” → “environmental change” ($n = 5$, $SR = 2.51$), “environmental difficulties” → “discomfort” ($n = 4$, $SR = 5.90$), and “task success” → “positive affect” ($n = 4$, $SR = 4.71$). Other significant transitions included “positive attitude” → “positive team climate” ($n = 2$, $SR = 7.75$), “communication” → “no success” (i.e., not getting a signal back from the others,

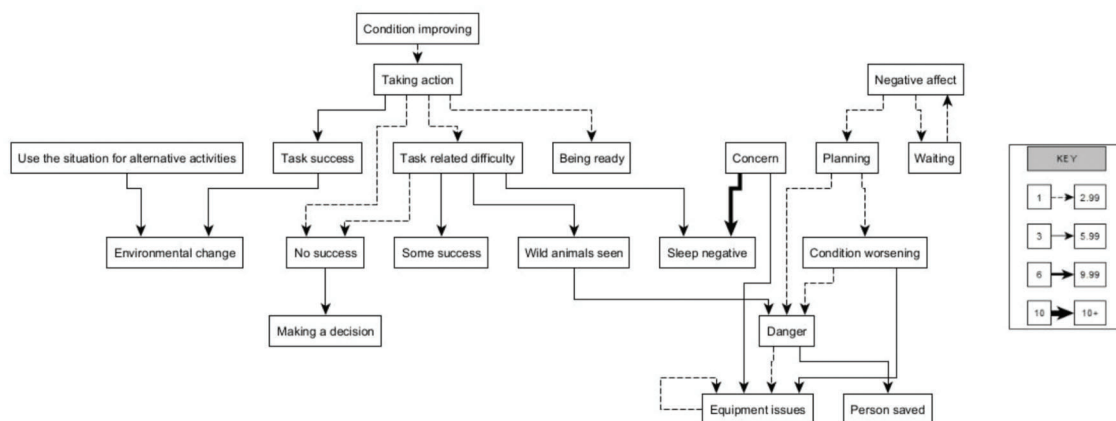


Figure 4. State transition diagram of Shackleton’s expedition’s Phase 1.

$n = 3$, $SR = 7.63$), “supplies extracted” (i.e., from Endurance or killing animals) → “positive food experience” ($n = 2$, $SR = 7.47$), “meeting others” → “positive affect” ($n = 3$, $SR = 7.43$), “sleep negative” → “wild animals seen” ($n = 2$, $SR = 7.22$, e.g., sleep was disrupted by braking ice and killer whales seen in the ocean between broken ice sheets), and “positive food experience” → “positive physical fitness” ($n = 2$, $SR = 6.39$).

Comparing Shackleton’s Phase 2 to Phase 1, a shift from more task-related frequent transitions towards more environment-related transitions can be seen. The expedition crew was now exposed to the elements, trying to get on a secure foothold on the melting and moving ice patches, potentially explaining this shift in observed transitions (see Figure 5). Also, more apparent in these results are the unusual transitions, e.g., “positive affect” → “somatic health problems” ($n = 2$, $SR = 2.56$), “sleep negative” → “wild animals seen” ($n = 2$, $SR = 7.22$), and “enjoying the environment” → “negative affect” ($n = 2$, $SR = 4.48$). These connections may portray a realistic picture of the disorder of the events and behaviors the crew endured in this unstable phase of the expedition, resulting in curious and somewhat contradictory transitions.

Phase 3: The Small Party’s Adventure to Stromness Whaling Station

There were 38 significant transitions observed in Phase 3 ($M(n) = 2.61$, $SD(n) = 1.00$, $M(SR) = 3.38$, $SD(n) = 1.29$). The most frequent transitions being “taking action” → “task-related difficulty” ($n = 7$, $SR = 3.60$), “condition worsening” → “danger” ($n = 4$, $SR = 6.30$), “danger” → “negative affect” ($n = 4$, $SR = 4.99$), “task-related difficulty” → “task success” ($n = 4$, $SR = 4.14$), and “environmental difficulties” → “discomfort” ($n = 4$, $SR = 3.43$). Other strongly significant transitions included “no success” → “continuous strain” ($n = 2$, $SR = 7.27$), “continuous strain” → “sleep negative” ($n = 2$, $SR = 6.22$), and “taking a rest” → “positive food experience” ($n = 3$, $SR = 6.06$).

Phase 2 and Phase 3 of Shackleton’s expedition are fairly similar (see Figures 5 and 6)—the main issues revolving around the change of environmental conditions and associated danger, which reflects the real situation, since the main difference between the expedition character of Phase 2 and Phase 3 lies in the fact that in Phase 3 the crew consisted of a fragment of the whole crew and now the team whose behaviors are described had a specific goal in sight to pursue.

Discussion

The aim of the current study was to test a novel analytical method for systematically mapping and understanding dynamics in team experiences in ICE contexts, i.e., the patterns of interplay between different events,

behaviors, and affective responses. For both analyzed expeditions, and their discrete phases, unique sets of transitions were extracted depicting the complex web of interactions between unfolding events and responses over the course of the endeavors. To our knowledge, this is the first attempt to apply BSA methods to historic exploration material to unlock new insights into social psychology in ICE environments. This proof-of-concept work provides the foundation for potentially informing a wider research program utilizing preexisting exploration material, which could be used to support the development of anticipatory decision-making models for teams in ICE environments, and in particular, on future space explorations away from Earth.

For Scott’s expedition, the transitions of the first phase revealed what would be expected in an ICE environment situation—a number of different stressors and challenges resulted in problems that needed to be dealt with while positive aspects were also reported (Leon et al., 2011). On the other hand, the second and third phases showed more intense environmental difficulties, leading to increasing levels of discomfort and problems. While the transitions of the second phase paint a dire picture, the theme gets stronger in the third phase where issues get more serious (e.g., supply problems and somatic health problems). Overall, the transitions portray a gradual worsening of the situation for Scott’s expedition and increasing acuteness of the difficulties they encountered.

The transitions extracted from Shackleton’s journals show a somewhat consistent pattern—the first phase was characterized by different problems requiring a corrective response but the second and third phases presented a more dynamic picture with newly emerging demands and connections with other variables. In the case of Shackleton’s expedition, more positive affect and team-level positive attitudes were observed in Phase 2 than in Scott’s journals or in other phases of Shackleton’s expedition. Furthermore, the second phase of Shackleton’s expedition depicted the changing nature of the situation and a great deal of uncertainty, where positive aspects might be followed by sudden problems or issues—e.g., transitions like “enjoying the environment” → “negative affect” or “support behavior” → “problem encountered.” In Shackleton’s Phase 3, proportionally more problems and issues were extracted than before and although fewer positive aspects were connected to other variables than in the previous phase, several transitions related to the benefits of positive events/activities remained clear (e.g., “positive food experience” → “positive team climate” and “keeping goal in sight” → “positive affect”). These findings are consistent with the findings of several studies conducted in ICE contexts, informing on experiences that may mitigate or exacerbate different demands (Bell et al., 2019; Smith et al., 2018, 2019).

Besides the qualitative differences between the expeditions (e.g., Scott turning more to God during Phase 3 or Shackleton expressing more planning and proactive attitude

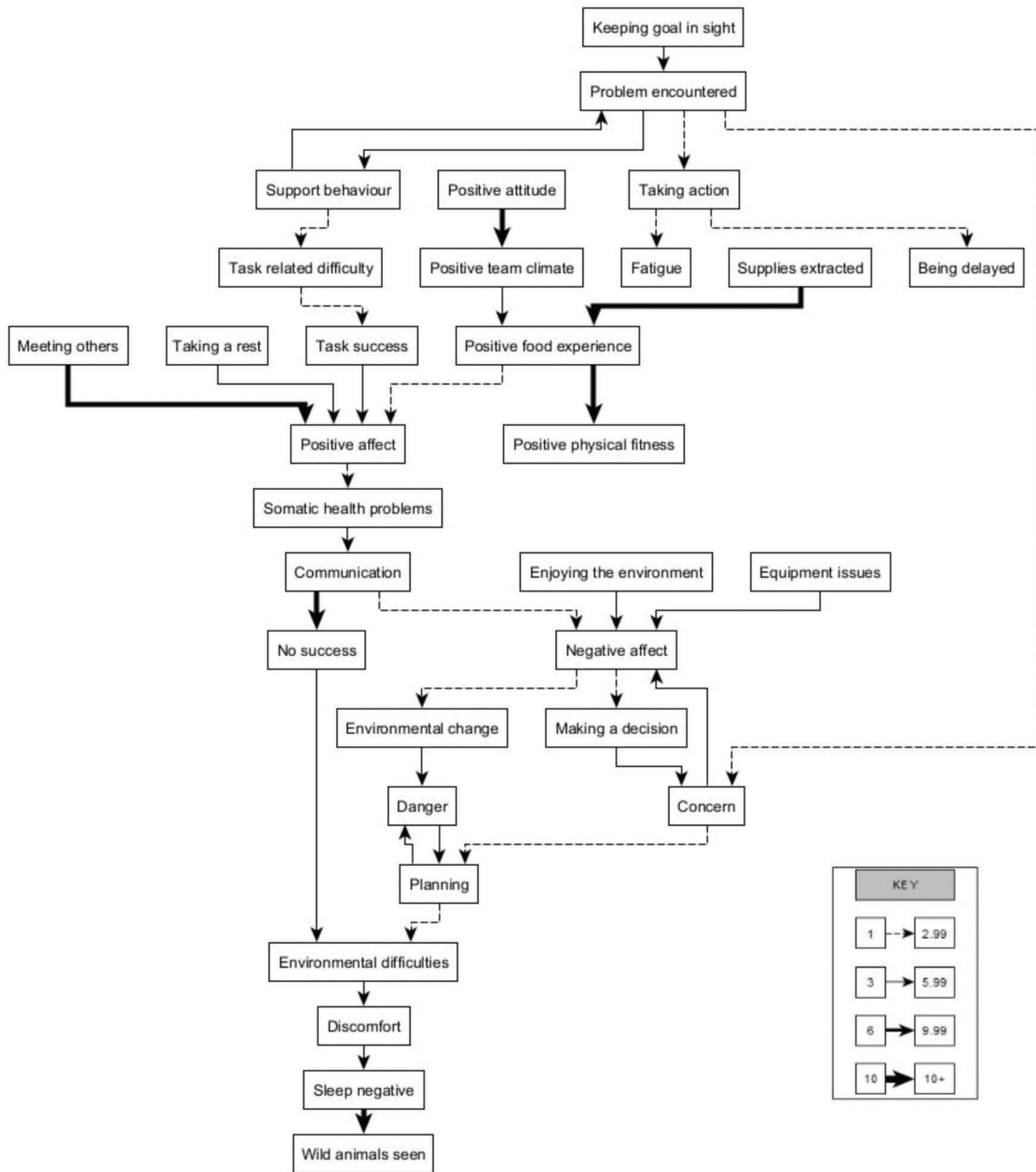


Figure 5. State transition diagram of Shackleton's expedition's Phase 2.

towards dealing with stressors while Scott expressed more “matter discussion”), it was apparent that, for Shackleton's expedition, there are fewer significant transitions and almost two times fewer lines of text and coded variables. One way to interpret this finding would be that in several periods of the expedition, Shackleton's crew dealt with acute and immediate dangers (e.g., rowing hundreds of miles across open ocean) so he had no convenient chance to journal (resulting in fewer source data). On the other hand, for most of the expedition the crew was in the same place, being rather inactive—this notion might lead to a hypothesis that instead of internal reflection and thinking about the dire situation, Shackleton was more active and

spent less time on his own than did Scott. The result of these differences can be seen in the number of descriptions of the situation, but it is also possible that these differences speak of different leadership and communication styles and through that, are indicators of why the two expeditions had quite different endings.

Additionally, the current findings further replicate some of the findings from the literature review by Golden and colleagues (2018), also based on the IMO model. Namely, that being exposed to colder temperatures reduces performance (as an input–output linkage, the environmental difficulties especially that Scott's team endured were often tied to low temperatures resulting in frostbite and reducing

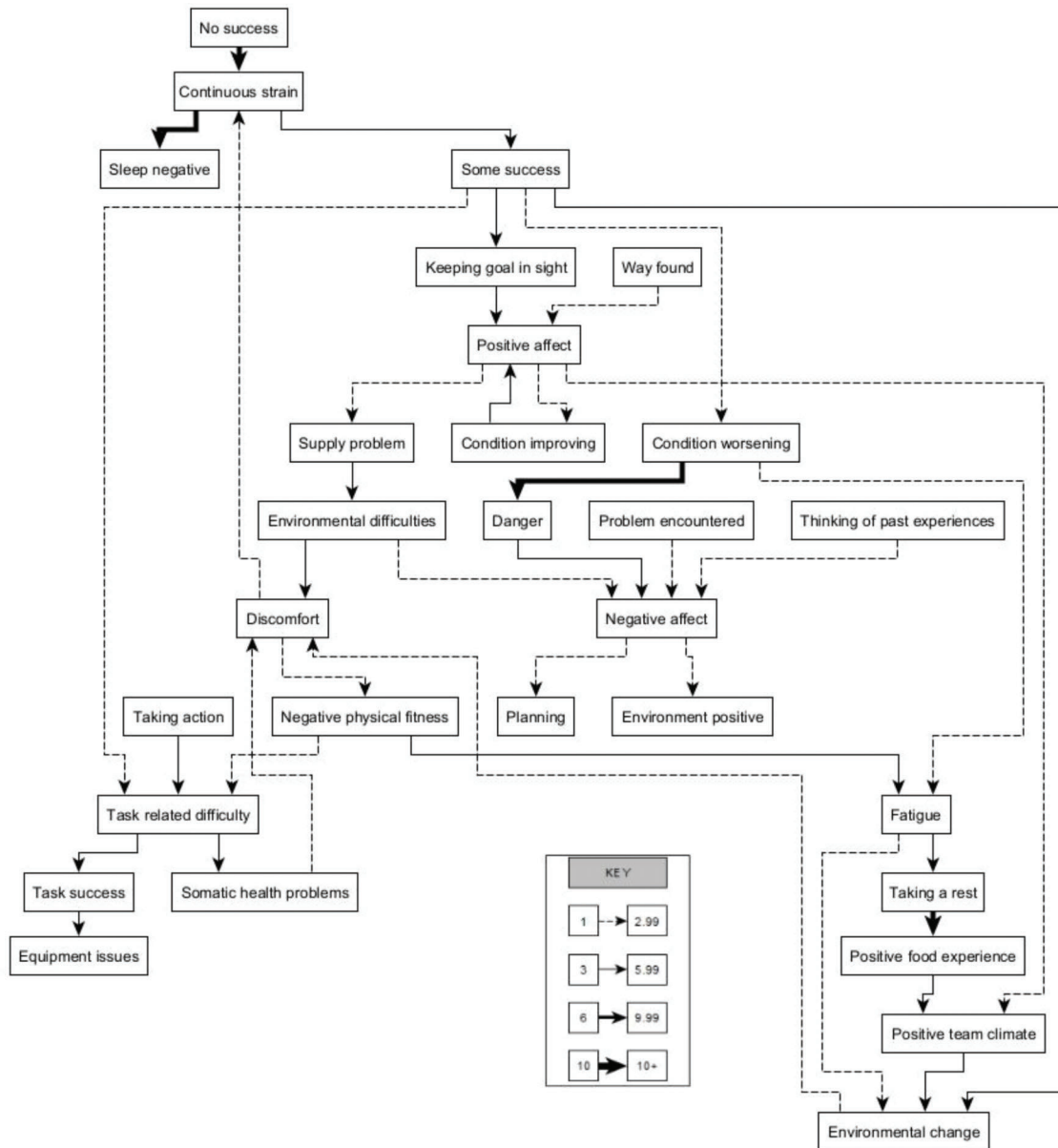


Figure 6. State transition diagram of Shackleton's expedition's Phase 3.

team performance; Solomon & Stearns, 1999) and negative affect impacts upon performance (as mediator–output linkage, Scott's transition diagrams were more associated with negative affect than Shackleton's, showing how the difficult conditions Scott's team endured acted as inputs to negative affect contributing to the unsuccessful expedition). Furthermore, the results indicate both the fluctuations in negative emotions and that the context of the expeditions (hereby time, the extent of being isolated, and environmental conditions), leadership style, and communication act as inputs for team performance, psychological well-being, and mission success, behavioral changes, usage of coping strategies, emotional states, and social climate acting as mediators, as Käosaar and colleagues (2022) have

modelled in their review of team dynamics in ICE environments based on the IMO framework.

The present findings also support the dynamic nature of communication and affect over time as reported by several other studies in other ICE settings (Bell et al., 2019; Smith et al., 2018)—over the three phases of both expeditions, different transitions associated with affect and communication were observed, showing how depending on the context and teams' immediate situation, teams' affective response and ways of interacting will likely change. Together, the present findings build on and extend understanding of how the interplay of environmental conditions and team states affect the fluctuations of team processes and emergent states over time (Uitdewilligen et al., 2018).

Finally, the fact that the BSA results are depicted as transitions between two variables allows researchers to detect the transitions between different inputs, mediators, and outputs following the logic of existing team models (Ilgen et al., 2005). The underlying notion of the IMO model, and other related models, that different variables can act either as inputs, mediators, or outputs of team functioning at different times is supported by our findings. For example, the variable “no success” can be identified as an outcome of unsuccessful communication, mediated by difficult environmental conditions during Shackleton’s crew’s sea voyage to Elephant Island. On the other hand, in Phase 3 of Shackleton’s expedition, “no success” can be identified as an input to the variable “continuous strain.”

One of the particularly unique contributions of the present study was the longitudinal application of BSA methods to preexisting source material (historic expedition journals), which enabled the assessment of myriad different variables and their interconnections to understand how team dynamics unfold across ICE deployments. Based on the present work, BSA seems to be a strong methodological approach for analyzing the complex dynamics that underpin the function of teams in ICE settings. This opens up the potential to explore the vast swathes of preexisting expedition and exploration material and design new prospective studies with BSA in mind. Given the focus on identifying predictable transition sequences between events, behaviors, and outcomes, with further study, BSA has the potential to contribute to intricate team decision models that can be used to anticipate how situations might unfold and what countermeasures may be best implemented when teams are operating independently in ICE settings.

Limitations

There are two key limitations to note in this proof-of-concept research. First, the data source for this work consisted of only two historical expeditions. While this constituted a large volume of information, issues of generalization should be considered before applying findings to other ICE settings. That said, many of the transition sequences observed align with findings of prior ICE research and/or are consistent with preexisting theory. A second limitation is related to nature of the source material. Both journals are from the perspective of one person, the expedition leader. While the leader should have had an overall perspective of the expedition, their own tendencies and biases in how they recorded and communicated the expedition will have characterized some of the content, and thus shaped how the material was coded.

Future Directions

The current experimental research has shown the potency of BSA for analyzing qualitative data from ICE

environments. For developing the method into a scalable and useful tool for polar stations, space organizations, and associated stakeholders, further research and development of the method are needed. The next steps would include applying the method on more conventional ICE settings (e.g., wintering polar stations, ISS crews, and space analog simulations [e.g., Mars-500 and HI-SEAS]) and potentially automating the coding process. During these steps, it would be possible to include ICE teams’ representatives into the research to develop protocols for reporting the findings in a more practical manner.

In this work BSA was applied on journals of the leaders of historical polar expeditions. Although the focus was on specific events of interest in these journals, the scope of these events was quite broad. In the future, it might be beneficial to focus on a particular type of event in an ICE setting, e.g., accidents or near accidents on polar bases. The resulting BSA analysis and sequence diagrams could in that case be more focused on standard operating procedures, thus giving more practical outcomes for stakeholders.

Developments to the codebook may also be required to directly test elements of existing team models. To code in this way would require multiple sources of material from within the same team (intact team data).

In conclusion, findings from the current research suggest that BSA is a plausible method for analyzing journal data that might inform on the social psychology of teams in ICE settings. The results of this initial work are largely consistent with other intensive studies (daily, weekly, monthly assessments) of teams in ICE settings. The approach detailed potentially offers a new way of leveraging insight from existing abundant data, e.g., the personal journals of expeditioners. Going forward, additional research with a larger and more diverse pool of source data will help validate the method. In the future, outputs of this research could inform decision support systems that inform analysts on unfolding dynamics in ICE teams and potential ways of influencing and shaping a more positive experience for those team members.

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Appendix A

Codebook

| Original code | If recoded for degranulation, the new aggregated code | Aggregated new codes |
|---|--|----------------------------|
| Acceptance | | Danger |
| Acknowledge of achievement | | Taking action |
| Active distraction | | Somatic health problems |
| <u>Aggressive behavior others</u> | | Sleep negative |
| <u>Aggressive behavior self</u> | | Sleep positive |
| Animal dead | | Problem encountered |
| Animal ill | | Task success |
| Animal saved | | Supply problem |
| Animal still ill | | Emotion sharing |
| Animals fighting | Problem encountered | Emotion regulation |
| Animals fine | | Positive affect |
| <u>Assertive behavior others</u> | | Negative affect |
| <u>Assertive behavior self</u> | | Planning |
| <u>Assertive communication</u> | | Positive team climate |
| Bad weather | Environmental difficulties | Negative team climate |
| Bad wind | Environmental difficulties | Concern |
| Behavioral changes negative | | Resilient behavior |
| <u>Behavioral changes positive</u> | | Support behavior |
| Being amused | Positive affect | Communication |
| Being annoyed | Negative affect | Task-related difficulty |
| Being concerned | Concern | Matter discussion |
| Being delayed | | Equipment issues |
| Being glad | Positive affect | Equipment positive |
| Being nervous | Negative affect | Environmental difficulties |
| Being persistent | Resilient behavior | Environmental change |
| Being ready | | Environment positive |
| <u>Being scared</u> | | |
| Being thankful | Negative affect | |
| Bravery | Resilient behavior | |
| Call for patience | Negative affect | |
| Centered leadership | | |
| Communication | Communication | |
| <u>Communication problems</u> | | |
| Competition lost | Problem encountered | |
| Concerns for others | | |
| Concerns of current weather | Concern | |
| Concerns of future | Concern | |
| Condition change | Environmental change | |
| Condition improving | | |
| Condition worsening | | |
| Confession of past fear | Emotion sharing | |
| <u>Conflict with more than one person</u> | | |
| <u>Conflict with one person</u> | | |
| Confrontational behavior others | | |
| <u>Confrontational behavior self</u> | | |
| Confusion | Concern | |
| Continuous strain | | |
| Continuous work | Task-related difficulty | |
| Crew parting | | |
| Crew singing | Positive team climate | |
| Danger from environment | Danger | |
| Danger to life | Danger | |
| Decision suggestion from others | | |
| Difficult task | Task-related difficulty | |
| Diminishing supplies | Supply problem | |
| Discomfort | | |
| Discuss emotions | Emotion sharing | |
| Discussing future positive scenario | | |

Continued

Appendix A
(Continued)

| Original code | If recoded for degranulation, the new aggregated code | Aggregated new codes |
|--------------------------------|--|----------------------|
| <u>Emergency</u> | | |
| Emotion regulation | Emotion regulation | |
| <u>Emotional detachment</u> | | |
| Enjoying the environment | | |
| Equipment damage | Equipment issues | |
| Equipment failure | Equipment issues | |
| Equipment fixed | Equipment positive | |
| Equipment found | Equipment positive | |
| Faith/religion | | |
| Falling through ice | Problem encountered | |
| Fatigue | | |
| <u>Feeling bored</u> | | |
| <u>Feeling connected</u> | | |
| Feeling desperate | Negative affect | |
| Feeling disappointed | Negative affect | |
| Feeling helpless | Negative affect | |
| Feeling lonely | Negative affect | |
| Feeling of anxiety | Negative affect | |
| Feeling of bad luck | Negative affect | |
| Feeling of comfort | | |
| Feeling of confinement | Negative affect | |
| Feeling of fear | Negative affect | |
| Feeling of hope | Positive affect | |
| Feeling of hopelessness | Negative affect | |
| Feeling of impatience | | |
| Feeling of irritation | Negative affect | |
| <u>Feeling of isolation</u> | | |
| Feeling of luck | Positive affect | |
| Feeling of security | Positive affect | |
| Feeling sad | Negative affect | |
| Feeling safe | Positive affect | |
| Feeling stress | | |
| <u>Feeling supported</u> | | |
| <u>Feelings about autonomy</u> | | |
| Food contamination | | |
| <u>Friendly bantering</u> | | |
| Future weather concerns | Concern | |
| Getting lost | Problem encountered | |
| Getting message from others | Communication | |
| Good conditions | Environment positive | |
| Good equipment | Equipment positive | |
| Good sleep quality | Sleep positive | |
| Good weather | Environment positive | |
| Good wind | Environment positive | |
| Habitat comfort | | |
| Habitat difficulties | | |
| Hard conditions | Environmental difficulties | |
| Helping others | Support behavior | |
| Hiding information | | |
| High workload | Task-related difficulty | |
| Hint of danger | Danger | |
| Holiday | | |
| <u>Hygiene</u> | | |
| Inactivity | | |
| Increased amount of sleep | Sleep positive | |
| Injury | Somatic health problems | |
| Jubilation | Positive team climate | |
| Keeping goal in sight | | |

Continued

Appendix A
(Continued)

| Original code | If recoded for degranulation, the new aggregated code | Aggregated new codes |
|--|--|----------------------|
| <u>Lack of privacy</u> | | |
| <u>Leadership negative</u> | | |
| <u>Leadership positive</u> | | |
| Loss of equipment | Equipment issues | |
| Loss of mind | | |
| <u>Low workload</u> | | |
| Making a decision | | |
| Meeting others | | |
| Minor accident | Problem encountered | |
| Missing equipment | Equipment issues | |
| Missing home | Negative affect | |
| Mission success | Task success | |
| Monotony | | |
| Mood change negative | Negative affect | |
| Mood change positive | Positive affect | |
| Negative affect | Negative affect | |
| Negative affect about others | | |
| <u>Negative affect about self</u> | | |
| Negative food experience | | |
| Negative physical fitness | | |
| Negative social interaction | Negative affect | |
| No communication | | |
| No success | | |
| No wild animals seen | | |
| Not paying attention to danger | | |
| Nutrition concern | Supply problem | |
| Organizing crew | Taking action | |
| Organizing gear | Taking action | |
| Past situation discussion | Matter discussion | |
| Past trauma hurts | | |
| <u>People avoidance</u> | | |
| Person saved | | |
| <u>Personal items for support</u> | | |
| Physical pain | Somatic health problems | |
| <u>Physical violence</u> | | |
| Planning | Planning | |
| Positive affect about others | | |
| <u>Positive affect about self</u> | | |
| Positive attitude | | |
| Positive feeling | Positive affect | |
| Positive food experience | | |
| Positive physical fitness | | |
| Positive reappraisal | | |
| Positive social interaction | Positive affect | |
| Problem discussion | Matter discussion | |
| Problem encountered | Problem encountered | |
| Psychological well-being negative | | |
| <u>Psychological well-being positive</u> | | |
| Reduced amount of sleep | Sleep negative | |
| Reduced sleep quality | Sleep negative | |
| Relaxing oneself | Emotion regulation | |
| Repair/maintenance | Taking action | |
| Repetitive tasks | Task-related difficulty | |
| Rushing | | |
| Securing the situation | Taking action | |
| Self-talk | Emotion regulation | |
| Sensational illusions | | |
| Shared feelings | Emotion sharing | |
| Shared leadership | | |

Continued

Appendix A
(Continued)

| Original code | If recoded for degranulation, the new aggregated code | Aggregated new codes |
|--|--|----------------------|
| Ship sunk | Equipment issues | |
| Situation being bad | Problem encountered | |
| Situation evaluation | Planning | |
| Small problems | Problem encountered | |
| <u>Social climate change negative</u> | | |
| Social climate change positive | Positive team climate | |
| Social climate negative | Negative team climate | |
| Social climate positive | Positive team climate | |
| Solving problem | Taking action | |
| Somatic health problems | Somatic health problems | |
| Some success | | |
| Stuck in the habitat | | |
| Stuck in the ice | Problem encountered | |
| Supplies extracted | | |
| Support behavior | Support behavior | |
| Support seeking | | |
| Suppressing emotions | Emotion regulation | |
| Taking a rest | | |
| Taking care | Support behavior | |
| Task discussion | Matter discussion | |
| Task execution | Taking action | |
| Task success | Task success | |
| Team cohesion negative | Negative team climate | |
| Team cohesion positive | Positive team climate | |
| <u>Team efficacy negative</u> | | |
| Team efficacy positive | Positive team climate | |
| Team member dead | Problem encountered | |
| Team performance negative | Negative team climate | |
| Team performance positive | Positive team climate | |
| Tension relief | Positive affect | |
| Tension rise | Negative affect | |
| Tension with others | Negative team climate | |
| Terrain difficulties | Environmental difficulties | |
| Thinking of past accident | | |
| Thinking of past experiences | | |
| Uncertainty | Concern | |
| Unexpected event | Problem encountered | |
| Use of humor | Positive team climate | |
| Use the situation for alternative activities | | |
| <u>Venting emotions others</u> | | |
| Venting emotions self | Emotion regulation | |
| Waiting | | |
| Water overboard | Problem encountered | |
| Way found | | |
| Weather change | Environmental change | |
| <u>Weight gain</u> | | |
| Weight loss | | |
| Wild animals seen | | |
| <u>Wish of support</u> | | |

Note. Underlined original codes were not used during the coding.

Appendix B

Transitions for Scott's expedition

| Antecedent | Sequitur | SR | <i>n</i> |
|--|--|-------|----------|
| Scott Phase 1 | | | |
| Some success | Problem encountered | 5.39 | 11 |
| Taking action | Task-related difficulty | 3.19 | 10 |
| Planning | Taking action | 2.84 | 9 |
| Environmental change | Some success | 3.57 | 8 |
| Condition improving | Some success | 4.53 | 7 |
| Problem encountered | Negative affect | 2.23 | 7 |
| Task success | Positive affect | 3.48 | 6 |
| Problem encountered | Concern | 2.77 | 6 |
| Task-related difficulty | Some success | 2.22 | 6 |
| Some success | Task success | 3.65 | 5 |
| Environmental change | Concern | 2.13 | 5 |
| Equipment issues | Equipment issues | 7.23 | 4 |
| Positive affect | Use the situation for alternative activities | 3.76 | 4 |
| No success | Negative affect | 3.32 | 4 |
| Taking action | No success | 2.81 | 4 |
| Making a decision | Taking action | 2.61 | 4 |
| Wild animals seen | Positive affect | 2.60 | 4 |
| Positive affect | Positive team climate | 2.18 | 4 |
| Positive team climate | Positive affect | 2.15 | 4 |
| Environmental difficulties | Stuck in the habitat | 8.85 | 3 |
| Wild animals seen | Wild animals seen | 5.74 | 3 |
| Positive team climate | Positive team climate | 4.54 | 3 |
| Stuck in the habitat | Negative affect | 4.34 | 3 |
| Positive physical fitness | Positive affect | 3.97 | 3 |
| Environment positive | Environmental change | 3.67 | 3 |
| Condition worsening | Task-related difficulty | 3.11 | 3 |
| Animal dead | Negative affect | 2.87 | 3 |
| Environmental change | Danger | 2.27 | 3 |
| Problem encountered | Danger | 2.22 | 3 |
| Danger | Task-related difficulty | 2.22 | 3 |
| Task-related difficulty | Task success | 2.11 | 3 |
| Meeting others | Fatigue | 11.68 | 2 |
| Discomfort | Continuous strain | 10.41 | 2 |
| Use the situation for alternative activities | Positive physical fitness | 8.43 | 2 |
| Making a decision | Taking a rest | 6.92 | 2 |
| Matter discussion | Making a decision | 6.27 | 2 |
| Task-related difficulty | Resilient behavior | 6.02 | 2 |
| Negative affect | Positive reappraisal | 4.83 | 2 |
| Positive affect about others | Environmental difficulties | 4.79 | 2 |
| Positive affect | Emotion sharing | 4.50 | 2 |
| Danger | Animal dead | 4.12 | 2 |
| Taking action | Sleep negative | 3.33 | 2 |
| Positive team climate | Wild animals seen | 3.23 | 2 |
| Task success | Making a decision | 3.15 | 2 |
| Task-related difficulty | Fatigue | 3.11 | 2 |
| Task-related difficulty | Continuous strain | 3.11 | 2 |
| Positive affect | Positive food experience | 2.89 | 2 |
| Planning | Support behavior | 2.89 | 2 |
| Meeting others | Positive affect | 2.87 | 2 |
| Negative affect | Animal saved | 2.69 | 2 |
| Continuous strain | Negative affect | 2.35 | 2 |
| Keeping goal in sight | Taking action | 2.31 | 2 |
| Environmental change | Environment positive | 2.17 | 2 |
| Environment positive | Problem encountered | 2.13 | 2 |
| Positive affect | Equipment positive | 2.13 | 2 |
| Negative affect | Somatic health problems | 2.07 | 2 |

Continued

Appendix B
(Continued)

| | | | |
|-------------------------------------|---------------------------|-------|------|
| Negative affect | Supply problem | 2.07 | 2 |
| Environmental difficulties | Condition improving | 2.01 | 2 |
| | <i>M</i> | 3.81 | 3.48 |
| | <i>SD</i> | 2.11 | 2.15 |
| Scott Phase 2 | | | |
| Condition worsening | Task-related difficulty | 6.32 | 11 |
| Some success | Condition worsening | 5.80 | 10 |
| Environmental difficulties | Discomfort | 8.32 | 7 |
| Task-related difficulty | Fatigue | 6.19 | 6 |
| Negative affect | Negative affect | 3.11 | 6 |
| Environmental change | Task-related difficulty | 2.59 | 6 |
| Environmental change | Positive affect | 2.06 | 6 |
| Taking action | Being delayed | 5.89 | 5 |
| Equipment issues | Taking action | 6.64 | 4 |
| Positive affect about others | Positive affect | 2.82 | 4 |
| Condition improving | Some success | 2.34 | 4 |
| Environmental difficulties | Stuck in the habitat | 7.15 | 3 |
| Stuck in the habitat | Negative affect | 5.82 | 3 |
| Problem encountered | Negative affect | 3.49 | 3 |
| Keeping goal in sight | Concern | 2.86 | 3 |
| Positive affect | Environment positive | 2.26 | 3 |
| Holiday | Positive food experience | 11.20 | 2 |
| Habitat difficulties | Discomfort | 8.58 | 2 |
| Negative affect | Acceptance | 4.52 | 2 |
| Crew parting | Negative affect | 4.44 | 2 |
| Discussing future positive scenario | Positive affect | 4.08 | 2 |
| Condition improving | Environment positive | 3.39 | 2 |
| Monotony | Negative affect | 2.85 | 2 |
| Taking action | Concerns for others | 2.73 | 2 |
| Some success | Continuous strain | 2.26 | 2 |
| Some success | Equipment issues | 2.26 | 2 |
| Task-related difficulty | Equipment issues | 2.18 | 2 |
| | <i>M</i> | 4.52 | 3.93 |
| | <i>SD</i> | 2.40 | 2.48 |
| Scott Phase 3 | | | |
| Environmental difficulties | Task-related difficulty | 6.26 | 11 |
| Way found | Positive affect | 6.40 | 10 |
| Condition worsening | Task-related difficulty | 4.53 | 10 |
| Condition improving | Some success | 5.18 | 8 |
| Some success | Condition worsening | 4.01 | 8 |
| Condition improving | Positive affect | 3.38 | 8 |
| Concern | Negative affect | 2.57 | 8 |
| Environment positive | Some success | 5.94 | 7 |
| Condition worsening | Problem encountered | 5.21 | 7 |
| Positive affect | Supply problem | 2.86 | 7 |
| Environmental difficulties | Discomfort | 5.76 | 6 |
| Supply problem | Concern | 2.86 | 6 |
| Task-related difficulty | Condition worsening | 2.07 | 6 |
| Somatic health problems | Somatic health problems | 6.00 | 5 |
| Task-related difficulty | Fatigue | 4.24 | 5 |
| Negative physical fitness | Negative affect | 2.96 | 5 |
| Somatic health problems | Concern | 2.77 | 5 |
| Positive affect | Environment positive | 2.55 | 5 |
| Condition worsening | Stuck in the habitat | 5.61 | 4 |
| Faith/religion | Condition worsening | 3.51 | 4 |
| Environmental change | Task-related difficulty | 3.39 | 4 |
| Negative affect | Discomfort | 2.50 | 4 |
| Positive food experience | Positive physical fitness | 5.38 | 3 |
| Support behavior | Negative physical fitness | 5.18 | 3 |
| Taking a rest | Positive food experience | 4.70 | 3 |
| Negative physical fitness | Concerns for others | 4.58 | 3 |
| Some success | Planning | 3.37 | 3 |

Continued

Appendix B
(Continued)

| | | | |
|--|------------------------------|-------|------|
| Making a decision | Environmental difficulties | 3.24 | 3 |
| Positive team climate | Task-related difficulty | 2.88 | 3 |
| Taking action | Problem encountered | 2.73 | 3 |
| Making a decision | Condition worsening | 2.66 | 3 |
| Negative affect | Matter discussion | 2.60 | 3 |
| Problem encountered | Problem encountered | 2.46 | 3 |
| Concern | Positive physical fitness | 2.34 | 3 |
| Negative affect | Making a decision | 2.32 | 3 |
| Use the situation for alternative activities | Task success | 11.03 | 2 |
| Positive physical fitness | Past trauma hurts | 7.39 | 2 |
| Positive affect about others | Concerns for others | 7.02 | 2 |
| Condition improving | Feeling of comfort | 6.04 | 2 |
| Concerns for others | Support behavior | 5.62 | 2 |
| Sleep positive | Positive physical fitness | 4.77 | 2 |
| Past trauma hurts | Negative physical fitness | 4.71 | 2 |
| Taking action | Being delayed | 4.25 | 2 |
| Supply problem | Positive affect about others | 4.14 | 2 |
| Discomfort | Keeping goal in sight | 3.91 | 2 |
| Concern | Communication | 3.89 | 2 |
| Positive food experience | Positive team climate | 3.84 | 2 |
| Taking a rest | Environmental change | 3.78 | 2 |
| Sleep negative | Supply problem | 3.76 | 2 |
| Positive food experience | Sleep positive | 3.61 | 2 |
| Matter discussion | Making a decision | 3.46 | 2 |
| Positive physical fitness | Environment positive | 3.42 | 2 |
| Negative physical fitness | Support behavior | 3.28 | 2 |
| Faith/religion | Matter discussion | 3.20 | 2 |
| Negative team climate | Discomfort | 3.19 | 2 |
| Sleep positive | Taking action | 3.19 | 2 |
| Stuck in the habitat | Condition improving | 3.13 | 2 |
| Planning | Negative physical fitness | 3.05 | 2 |
| Positive physical fitness | Discomfort | 3.01 | 2 |
| Environmental difficulties | Stuck in the habitat | 2.99 | 2 |
| Planning | Supply problem | 2.98 | 2 |
| Way found | Taking a rest | 2.94 | 2 |
| Problem encountered | Negative team climate | 2.94 | 2 |
| Task-related difficulty | Continuous strain | 2.91 | 2 |
| Some success | Equipment positive | 2.66 | 2 |
| Problem encountered | Matter discussion | 2.46 | 2 |
| Positive food experience | Somatic health problems | 2.21 | 2 |
| Support behavior | Some success | 2.19 | 2 |
| Support behavior | Negative affect | 2.19 | 2 |
| Being delayed | Concern | 2.14 | 2 |
| Taking a rest | Condition improving | 2.14 | 2 |
| Keeping goal in sight | Task-related difficulty | 2.03 | 2 |
| Problem encountered | Way found | 2.01 | 2 |
| | <i>M</i> | 3.79 | 3.53 |
| | <i>SD</i> | 1.57 | 2.29 |

Appendix C

Transitions for Shackleton's expedition

| Antecedent | Sequitur | SR | <i>n</i> |
|--|----------------------------|------|----------|
| Shackleton Phase 1 | | | |
| Taking action | Task-related difficulty | 2.88 | 6 |
| Taking action | Task success | 3.61 | 5 |
| Negative affect | Planning | 2.63 | 4 |
| Taking action | No success | 2.09 | 4 |
| Planning | Danger | 2.89 | 3 |
| Condition improving | Taking action | 2.41 | 3 |
| Concern | Sleep negative | 6.24 | 2 |
| Danger | Person saved | 5.97 | 2 |
| Use the situation for alternative activities | Environmental change | 4.42 | 2 |
| Task-related difficulty | Some success | 4.20 | 2 |
| Task-related difficulty | Sleep negative | 4.20 | 2 |
| Task-related difficulty | Wild animals seen | 3.66 | 2 |
| Concern | Equipment issues | 3.66 | 2 |
| Wild animals seen | Danger | 3.47 | 2 |
| No success | Making a decision | 3.25 | 2 |
| Task success | Environmental change | 3.11 | 2 |
| Condition worsening | Equipment issues | 3.03 | 2 |
| Taking action | Being ready | 2.93 | 2 |
| Equipment issues | Equipment issues | 2.58 | 2 |
| Planning | Condition worsening | 2.51 | 2 |
| Condition worsening | Danger | 2.51 | 2 |
| Task-related difficulty | No success | 2.44 | 2 |
| Negative affect | Waiting | 2.32 | 2 |
| Waiting | Negative affect | 2.32 | 2 |
| Danger | Equipment issues | 2.10 | 2 |
| | <i>M</i> | 3.26 | 2.52 |
| | <i>SD</i> | 1.08 | 1.08 |
| Shackleton Phase 2 | | | |
| Equipment issues | Negative affect | 4.77 | 5 |
| Environmental change | Danger | 3.28 | 5 |
| Negative affect | Environmental change | 2.51 | 5 |
| Environmental difficulties | Discomfort | 5.90 | 4 |
| Task success | Positive affect | 4.71 | 4 |
| Concern | Negative affect | 3.29 | 4 |
| Problem encountered | Taking action | 2.08 | 4 |
| Communication | No success | 7.63 | 3 |
| Meeting others | Positive affect | 7.43 | 3 |
| Planning | Danger | 3.09 | 3 |
| Danger | Planning | 3.09 | 3 |
| Taking action | Fatigue | 2.45 | 3 |
| Positive attitude | Positive team climate | 7.75 | 2 |
| Supplies extracted | Positive food experience | 7.47 | 2 |
| Sleep negative | Wild animals seen | 7.22 | 2 |
| Positive food experience | Positive physical fitness | 6.39 | 2 |
| Discomfort | Sleep negative | 5.53 | 2 |
| Keeping goal in sight | Problem encountered | 5.36 | 2 |
| Somatic health problems | Communication | 5.30 | 2 |
| Taking a rest | Positive affect | 4.83 | 2 |
| Positive team climate | Positive food experience | 4.66 | 2 |
| Enjoying the environment | Negative affect | 4.48 | 2 |
| No success | Environmental difficulties | 3.40 | 2 |
| Making a decision | Concern | 3.21 | 2 |
| Support behavior | Problem encountered | 3.14 | 2 |
| Problem encountered | Support behavior | 3.14 | 2 |
| Communication | Negative affect | 2.58 | 2 |
| Positive affect | Somatic health problems | 2.56 | 2 |
| Problem encountered | Concern | 2.56 | 2 |
| Taking action | Being delayed | 2.52 | 2 |

Continued

Appendix C
(Continued)

| Antecedent | Sequitur | SR | <i>n</i> |
|------------------------------|----------------------------|------|----------|
| Negative affect | Making a decision | 2.40 | 2 |
| Planning | Environmental difficulties | 2.37 | 2 |
| Task-related difficulty | Task success | 2.25 | 2 |
| Positive food experience | Positive affect | 2.15 | 2 |
| Support behavior | Task-related difficulty | 2.09 | 2 |
| Concern | Planning | 2.00 | 2 |
| | <i>M</i> | 4.04 | 2.61 |
| | SD | 1.85 | 0.99 |
| Shackleton Phase 3 | | | |
| Taking action | Task-related difficulty | 3.60 | 7 |
| Condition worsening | Danger | 6.40 | 4 |
| Danger | Negative affect | 4.99 | 4 |
| Task-related difficulty | Task success | 4.14 | 4 |
| Environmental difficulties | Discomfort | 3.43 | 4 |
| Taking a rest | Positive food experience | 6.06 | 3 |
| Positive food experience | Positive team climate | 4.28 | 3 |
| Condition improving | Positive affect | 4.10 | 3 |
| Positive team climate | Environmental change | 4.00 | 3 |
| Keeping goal in sight | Positive affect | 3.75 | 3 |
| Task-related difficulty | Somatic health problems | 3.15 | 3 |
| Problem encountered | Negative affect | 2.89 | 3 |
| Some success | Task-related difficulty | 2.50 | 3 |
| Positive affect | Positive team climate | 2.17 | 3 |
| Environmental difficulties | Negative affect | 2.03 | 3 |
| No success | Continuous strain | 7.27 | 2 |
| Continuous strain | Sleep negative | 6.22 | 2 |
| Some success | Keeping goal in sight | 3.49 | 2 |
| Task success | Equipment issues | 3.40 | 2 |
| Negative physical fitness | Fatigue | 3.32 | 2 |
| Continuous strain | Some success | 3.24 | 2 |
| Supply problem | Environmental difficulties | 3.24 | 2 |
| Fatigue | Taking a rest | 3.07 | 2 |
| Some success | Environmental change | 3.01 | 2 |
| Thinking of past experiences | Negative affect | 2.91 | 2 |
| Fatigue | Environmental change | 2.85 | 2 |
| Positive affect | Supply problem | 2.82 | 2 |
| Discomfort | Negative physical fitness | 2.65 | 2 |
| Positive affect | Condition improving | 2.52 | 2 |
| way found | Positive affect | 2.52 | 2 |
| Discomfort | Continuous strain | 2.42 | 2 |
| Somatic health problems | Discomfort | 2.42 | 2 |
| Some success | Condition worsening | 2.36 | 2 |
| Negative affect | Planning | 2.36 | 2 |
| Negative affect | Environment positive | 2.36 | 2 |
| Environmental change | Discomfort | 2.23 | 2 |
| Condition worsening | Fatigue | 2.21 | 2 |
| Negative physical fitness | Task-related difficulty | 2.05 | 2 |
| | <i>M</i> | 3.38 | 2.61 |
| | SD | 1.29 | 1.00 |