Publishers believe the following new markets will be most important to their business in the future in addition to existing markets: Latin America, India, China, and the MENA region (Middle East & North Africa).

**Integrated Content Survey**

In October and November 2011, we conducted a survey among information specialists, and also conducted in-depth interviews. The information specialists indicated that they are most likely to add journals and eBooks to their collections in the future. They expressed mixed feelings about aggregators — while the range of content available through an aggregator is appreciated, the changeability of this content is not. The survey and interviews resulted in a white paper, whose conclusions included the following:

- Librarians prefer pricing models that allow them to pick and mix.
- Any platform that would integrate content in various formats and from multiple publishers would have to be user-friendly, interactive, make excellent use of usage statistics and be accompanied by high-quality customer service.

**Adding Value**

When we talk about adding value, we also need to define what constitutes value in the scholarly publishing industry. In general, authors, publishers, libraries, and end-users have similar interests — they all benefit from a variety of journals and books with high-quality content at an acceptable price. As we saw earlier, current trends are the economy, price models, technology, and global business. This is where the publisher services company can add value by connecting the right buyer with the right content in the right place and at the right moment.

**Bridging Gaps**

In general, the publisher services company can bridge gaps by providing more complete data and helping both publishers and libraries to improve their efficiency. An example: during a renewal campaign a library reports that their subscription has already been renewed — the publisher services company is able to communicate with both sales representatives and subscription agents in order to provide the publisher with updated information. In addition, technological gaps can be bridged by providing IP and access activation services in addition to existing customer service.

**Providing Industry Expertise**

The knowledge and expertise of publisher services companies is built on years of contact with publishers and information specialists all over the world. This does not only make representation services effective and efficient, but also led to industry reports and white papers. The publisher services company has become a knowledge bank for publishers and libraries alike: How are markets doing? Which products are needed? Which price models are viable? Which platforms are preferred?

**End-user Contact**

The publisher services company has been providing customer service for years. As a result, it is acutely aware of the needs and worries of the end-user. Especially in these times of rising criticism towards the publishing industry and expansion of alternative e-publishing strategies, publishers need to gain a thorough understanding of what end-users want and need. The publisher services company can help publishers to establish a close relationship with their customers and to develop knowledge about their requirements into effective content strategies. In the future, the crucial content services and strategies are:

- Using language, market, and industry expertise to provide intelligent, effective and efficient publisher services.
- Optimizing information flows.
- Translating industry and market intelligence into customized strategic consultancy.

Future success depends on cooperation, however. The entire supply chain must share knowledge, collaborate, and be transparent as well as open-minded.

**Endnotes**

1. ACCUCOMS invited both its customers and publishers it does not currently do business with. The results cannot be filtered on this characteristic, however, since the survey was completely anonymous.


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**BORN AND LIVED:** Born in Ankara, Turkey. Lived in Amsterdam, Netherlands.

**PROFESSIONAL CAREER AND ACTIVITIES:** All to be seen on http://www.linkedin.com/profile/view?id=4732661&authType=name&authToken=MUKK&locale=en_US&pkv=ps

**IN MY SPARE TIME:** Family, friends, running, cooking.

**PHILOSOPHY:** Nothing is impossible.

**MOST MEMORABLE CAREER ACHIEVEMENT:** Founded and established ACCUCOMS as a leading services provider for publishers, creating career opportunities for 40+ staff members.

**GOAL I HOPE TO ACHIEVE FIVE YEARS FROM NOW:** Create disruptive and effective new services for the industry.

**HOW/WHERE DO I SEE THE INDUSTRY IN FIVE YEARS:** Researchers taking a predominant role in defining how and where the information will be discovered, distributed, and shared.

**End-user Contact**

The publisher services company can help publishers, subscription agents, libraries, and end-users to prepare for, and make the most of, the future in the following ways:

- Using language, market, and industry expertise to provide intelligent, effective, and efficient publisher services.
- Optimizing information flows.
- Translating industry and market intelligence into customized strategic consultancy.

Future success depends on cooperation, however. The entire supply chain must share knowledge, collaborate, and be transparent as well as open-minded.

**Author’s Biography**

Pinar Erzin, Managing Director and co-founder of ACCUCOMS, fulfilled commercial roles in the subscription management industry from 1999 as Sales Manager to corporate libraries in Turkey, Publisher Relations Manager at Swets Blackwell, and as General Manager of Extensa Marketing Solutions. In June 2004 she launched ACCUCOMS, and she has been developing the line of services offered to publishers actively since then. In her role at ACCUCOMS, together with her multilingual team, Pinar works on behalf of publishers helping them to serve their customers and reach new markets.

**Company Profile**

ACCUCOMS is an independent provider of services for academic and professional publishers around the world. Established in 2004, ACCUCOMS now operates from the Netherlands, Turkey, the USA, Costa Rica, and India. ACCUCOMS’ multilingual teams offer efficient and intelligent representation, telemarketing, and business intelligence services to clients that range from large publishing houses to specialist society publishers. For more information visit www.accucoms.com.